



# ILPES

GENERAL  
 INST/1/Rev.6  
 February 1980  
 Original: Spanish



## R E S O L U T I O N S

- 199 (IX) adopted by ECLA at its Ninth Session, 13 May 1961
- 219 (AC.50) adopted by the Committee of the Whole of ECLA at its Eighth Session, 16 February 1962
- 220 (AC.52) adopted by the Committee of the Whole of ECLA at its Ninth Session, 6 June 1962
- 260 (AC.58) adopted by the Committee of the Whole of ECLA at its Eleventh Session, 11 May 1966
- 286 (XIII) adopted by ECLA at its Thirteenth Session, 19 April 1969
- 287 (XIII) adopted by ECLA at its Thirteenth Session, 19 April 1969
- 296 (AC.62) adopted by the Committee of the Whole of ECLA at its Fifth Extraordinary Meeting, New York, 6 May 1970
- 299 (XIV) adopted by ECLA at its Fourteenth Session, 5 May 1971
- 318 (XV) adopted by ECLA at its Fifteenth Session, 29 March 1973
- 319 (XV) adopted by ECLA at its Fifteenth Session, 29 March 1973
- 340 (AC.66) adopted by the Committee of the Whole of ECLA at its Eighth Extraordinary Session, New York, January 1974
- 351 (XVI) adopted by ECLA at its Sixteenth Session, 13 May 1975
- 371 (XVII) adopted by ECLA at its Seventeenth Session, 5 May 1977
- 397 (XVIII) adopted by ECLA at its Eighteenth Session, 26 April 1979.



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RESOLUTION 199 (IX) ESTABLISHMENT OF AN INSTITUTE FOR PLANNING ECONOMIC  
DEVELOPMENT

The Economic Commission for Latin America,

Considering the importance and urgency of planning economic development in Latin America for fostering and securing the accelerated economic development of the region,

Considering the need for economic development training and advisory assistance in Latin America on a much larger scale than in the past to support these planning activities,

Considering that an economical and expeditious way of meeting this need is to expand the already existing ECLA activities in the fields of training, research and advisory assistance,

Being aware that, in spite of the increased contributions of United Nations technical assistance programmes, the resources at the secretariat's disposal for carrying out economic development training and advisory activities are not adequate to meet all the requests received,

Considering that the United Nations Special Fund lends its assistance to planning, training, and other pre-investment activities like those referred to above,

Appreciating the specific interest expressed at this session of the Commission by the Managing Director of the United Nations Special Fund in economic development programming and planning,

Appreciating further the Managing Director's readiness to recommend to the Governing Council of the Special Fund that it approve a special allocations of funds to permit preparatory work for a draft request for the establishment of an institute for planning economic development in Latin America

Noting that the Governments of Chile, Colombia and Venezuela have submitted a request to the Special Fund for the Establishment of such an institute, and that other Governments intend to do likewise,

Decides:

1. To recommend that ECLA's current training and advisory activities in the field of planning be expanded to the extent necessary, and that to this end the Executive Secretary of ECLA, in consultation with the Managing Director of the Special Fund, prepare the organization of the establishment

of an autonomous institute for planning economic development under the auspices of ECLA, and so organized that it will be empowered to receive and administer funds from sources other than the Latin American Governments and the United Nations Special Fund;

2. To recommend that the said institute should aim at building up a permanent team of development planning experts to work at the regional or national level and at establishing close liaison with the planning institutions of the Latin American Governments, in order to maintain a continuous process of training exchange of experience and improvement of planning techniques;

3. To request the Executive Secretary of ECLA to give such assistance as may be requested by the Managing Director of the Special Fund and the Governments concerned dealing with all the procedures necessary for the establishment of the institute;

4. To express the hope that the Managing Director and the Governing Council of the Special Fund will give prompt and favourable consideration to the applications formulated by the Latin American Governments for financial support for this institute;

5. To request the Executive Secretary of ECLA to consult with the Managing Director of the Special Fund on the arrangements that might be made with other international and regional organizations for the functioning of the institute;

6. To draw the attention of the Latin American Governments to the desirability of supporting the work of the institute by placing at its disposal the local human and material resources required to ensure the maximum efficiency of its activities in the various countries;

7. To declare that it is confident that the institute established under the auspices of ECLA with the support of the United Nations Special Fund will in time become an agency directed and maintained by the Latin American Governments.

13 May 1961

RESOLUTION 219 (AC.50) FOR ACTION BY THE ECONOMIC AND SOCIAL COUNCIL, ON THE  
LATIN AMERICAN INSTITUTE FOR ECONOMIC AND SOCIAL PLANNING

The Committee of the Whole of the Economic Commission for Latin America,

Bearing in mind that a resolution has been adopted at its current session establishing a Latin American Economic and Social Planning Institute,

Considering that it is a matter of the utmost urgency for the economic and social development of Latin America that the Institute should begin its work at once,

Mindful of article 10 of the Commission's terms of reference,

Recalling that the Economic and Social Council will hold its thirty-third session in April 1962, when it will have an opportunity to consider the establishment of the Institute that has just been approved,

Resolves:

1. To request the Secretariat to transmit forthwith to the Economic and Social Council a special report on the Institute, giving an account of the discussions on the subject by the Committee of the Whole, and of their decisions and resolutions adopted thereon;

2. To ask the Economic and Social Council, at its thirty-third session, to devote special consideration to the Commission's decisions with respect to the Institute, in view of the urgent need for it to begin its operations.

16 February 1962

1. The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice to ensure transparency and accountability.

2. The second section outlines the various methods used for data collection and analysis. It details the process of gathering information from multiple sources and how this data is then processed to identify trends and patterns.

3. The third part of the report focuses on the implementation of new software systems. It describes the challenges faced during the transition and the steps taken to ensure a smooth rollout and user adoption.

4. The final section provides a summary of the findings and recommendations. It highlights the key areas for improvement and offers practical advice on how to optimize the current processes for better efficiency and accuracy.

RESOLUTION 220(AC.52) LATIN AMERICAN INSTITUTE FOR ECONOMIC AND SOCIAL PLANNING\*

The Committee of the Whole of the Economic Commission for Latin America,

Noting with satisfaction the document prepared by the Executive Secretary of the Latin American Institute for Economic and Social Planning (E/CN.12/AC.50/7) and submitted in compliance with the provisions of paragraph 1 of Economic Commission for Latin America (ECLA) resolution 199(IX),

Bearing in mind General Assembly resolution 1708(XVI), which invites the Governments concerned to establish development planning institutes closely linked to the respective regional economic commissions,

Expressing its appreciation to the United Nations Special Fund and to the Inter-American Development Bank, whose contribution has made possible the establishment of an institute for development planning in Latin America,

Expressing gratification at the prospect that the United Nations, in discharging its responsibilities as Executing Agency, will act through ECLA,

Noting with satisfaction the Special Fund's agreement that the Institute, as an autonomous body under the aegis of ECLA, be located at Santiago, and the generous offer by the Government of Chile to provide appropriate premises,

Expressing the hope that the Regular and Expanded Programmes of Technical Assistance will give additional help by granting United Nations resources and fellowships for training at the Institute, and

Considering the urgent need to expedite economic and social development in the Latin American countries,

Resolves:

1. To establish the Latin American Institute for Economic and Social Planning, which will be responsible for providing, at the request of the Governments concerned, training and advisory services to the countries and areas within the geographical scope of the Commission, and for undertaking research on planning techniques, in accordance with the following aims and functions:

\* Note: This resolution is based on resolution 218(AC.50), with the amendments approved at the ninth session of the Committee of the Whole.

- (a) To raise the technical level of government officials and specialists through training programmes in the form of courses and in-service training;
- (b) To assist Governments in establishing the institutional and technical organization required for the more efficient programming of their economic and social development policies;
- (c) To assist Governments, at a purely technical level, in preparing their economic and social development programmes;
- (d) To carry out the theoretical studies required for the improvement of planning techniques used in Latin America.

2. To establish for the Institute a Governing Council, having the following functions:

- (a) To lay down general rules governing the action of the Institute in matters entrusted to it;
- (b) To review and approve work programmes and the relevant budgets;
- (c) To submit to ECLA, each year, a progress report on the work of the Institute.

3. To provide that the Governing Council shall be composed in the manner and subject to the stipulations stated below:

- (a) Eleven members of recognized technical ability: eight of these members shall be nationals of eight different Latin American countries and shall be elected by ECLA, one member shall be appointed by the President of the Inter-American Development Bank, one member shall be appointed by the Secretary General of the Organization of American States and one member shall represent the secretariat of ECLA, as international organizations working in the economic and financial field in Latin America;

/(b) In

- (b) In electing the eight members mentioned above, care shall be taken to ensure equitable geographical distribution;
- (c) Members of the Governing Council shall be elected or appointed at regular WCLA sessions, as provided for in sub-paragraph (a) above, for a term of two years, and may be re-elected or re-appointed for successive terms;
- (d) The Director-General of the Institute, mentioned in paragraph 4 below, shall be an ex officio member of the Governing Council, with the right to participate, without vote, in its deliberations;
- (e) The Governing Council shall elect a chairman from among the eight members mentioned in sub-paragraph (b) above and shall adopt rules of procedure for its meetings, which shall be held at least twice a year.

4. To create the post of Director-General, the incumbent to be appointed by the Secretary-General of the United Nations after prior consultation with the Governing Council and to be entrusted with the direction and administration of the Institute, in accordance with the instructions issued by the Governing Council and with the following stipulations and functions:

- (a) To submit the programmes and budget of the Institute to the Governing Council;
- (b) To execute the programmes and to undertake the expenditure envisaged in the budget;
- (c) To select and appoint the staff of the Institute;
- (d) To select the fellows for the Training Programme;
- (e) To conclude with Governments and with other national or international agencies such contracts or other arrangements as may be necessary for making available the services of the Institute, it being understood that the arrangements with national bodies shall be with the approval of the Governments concerned;

/(f) To

- (f) To accept on behalf of the Institute contributions from Governments, international organizations and private foundations and institutions for the purposes of financing its activities;
- (g) To co-ordinate the work of the Institute with that of other international, regional and bilateral programmes in related fields;
- (h) To attend the meetings of the Governing Council;
- (i) To report to the Governing Council on the activities of the Institute and on the execution of its work programme.

In the exercise of his powers and the discharge of his responsibilities the Director-General may reach agreement with the specialized agencies as to methods of co-operating with the Institute in the respective fields of such agencies.

5. To establish an Advisory Committee, to be composed of a representative of the ECLA Secretariat, a representative appointed by the Inter-American Development Bank, a representative appointed by the Organization of American States, and representatives of other organizations substantially contributing to the activities of the Institute and invited by the Governing Council to be represented on the Advisory Committee.

The functions of this Committee shall be to advise the Director-General on matters relating to the work of the Institute such as the Training Course curriculum and fellowships, the work of the advisory groups, and, in particular, the co-ordination of the activities of the Institute with those of other international organizations assisting Latin America in economic planning and social development and in the training of specialists in these areas. The Advisory Committee shall be permanent in character, and shall meet at least once a month at the headquarters of the Institute.

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The Committee of the Whole of the Economic Commission for Latin America,

Further resolves:

1. That the first election of the members of the Governing Council referred to in paragraph 3 (a) of part A of this resolution shall take place at an extraordinary meeting of the Committee of the Whole, to be held at Santiago on 21 March 1962 with this exclusive end in view. The members thus appointed shall remain in office until the tenth session of the Commission. With a view to facilitating the convening of this extraordinary meeting, it is agreed that the Secretariat shall not be required to abide by the provisions laid down in the rules of procedures of the Commission in respect of documentation, prior notice and other arrangements.
2. That the Governing Council of the Institute shall approve a Plan of Operation for the United Nations Special Fund project in accordance with the provisions of the present resolution and, should the occasion arise, shall authorize the Chairman of the Governing Council to sign it.
3. That the Governing Council shall submit to ECLA, prior to its 1966 session, a proposal designed to ensure the continuity of the Institute, in accordance with the aims referred to in paragraph 7 of ECLA resolution 199 (IX).
4. That the Director-General of the Institute, after prior consultation with the Governing Council, shall reach agreement with the Executing Agency and the United Nations Special Fund on any change in the budget contained in the Plan of Operation of the Special Fund project.
5. That, as long as the Special Fund contribution continues, the Director-General of the Institute, in addition to reporting to its Governing Council, shall report directly to the Executing Agency in accordance with the provisions of the Special Fund project.

/s. That

6. That the Director-General may also request the co-operation of the Resident Representatives of the Technical Assistance Board, who are also programme directors of the Special Fund, in regard to the provision of such training and advisory services as may be agreed upon with the Governments concerned.

7. That, for the purpose of furthering the aims of the Institute, the Director-General may, in consultation with the Tripartite OAS/ECLA/IDB Committee, consider what co-operation might be afforded by these organizations with respect to any requests that Governments may make for training and advisory services.

8. To urge the Latin American Governments to submit to the United Nations Special Fund separate requests for advisory services, as provided in paragraph 5 of document E/CN.12/AC.50/7.

6 June 1962

RESOLUTION 250(AC.58) LATIN AMERICAN INSTITUTE FOR ECONOMIC AND SOCIAL  
PLANNING

The Committee of the Whole of the Economic Commission for Latin America

Considering the important contribution made to the Governments in their planning and development activities by the Latin American Institute for Economic and Social Planning, created in 1962 by virtue of an ECLA resolution and established as a project of the United Nations Special Fund with the aid of the Inter-American Development Bank,

Considering that the Commission has followed the progress of the Institute's work by means of the annual reports submitted by its Governing Council to ECLA,

Bearing in mind the report of activities and the report of the Director-General of the Institute on its past development and policy, as well as the other documents on the subject,

Considering that the Latin American Governments have been helping to finance the Institute, through the contribution of the Inter-American Development Bank and other resources and through the counterpart funds allocated for the intensive training courses and advisory groups on planning,

Considering that, in its resolution 220(AC.52), the Committee of the Whole requests the Governing Council of the Institute to submit to ECLA, prior to its 1966 session, a proposal designed to ensure the continuity of the Institute,

Noting with satisfaction the resolution adopted on 17 December 1965 by the Governing Council of the Institute recommending the continuation and intensification of the activities of the Latin American Institute for Economic and Social Planning,

Considering that the functions of the Institute fill a permanent need in the field of development planning in Latin America,

Considering that the action being taken by the United Nations in Latin America through the Latin American Institute for Economic and Social Planning is wholly consistent with the objectives of the United Nations Development Decade (General Assembly resolutions 1710(XVI) of 19 December 1961 and 2034(KX) of 20 December 1965),

/Bearing in

Bearing in mind the recommendation made by the Economic and Social Council in resolution 1079 (XXXIX) of 28 July 1965 to the regional economic commissions to continue and intensify their work on planning, in which express mention is made of the planning institutes established by these commissions,

Decides:

1. To express, with particular satisfaction, its support for the Institute in the work it is doing, which has made a significant contribution, in the form of training courses, research and advisory services, to the progress of planning in Latin America;

2. To recommend to the Governments that, in view of the increasing requirements deriving from the process of planning in Latin America, they take the necessary steps to continue and intensify the activities of the Institute in, among other fields, the economic integration of Latin America, and to support the proposals for financing made for that purpose to the United Nations Development Programme and the Inter-American Development Bank;

3. To transmit to the Administrator of the United Nations Development Programme its appreciation for the support extended to the Institute and to the Project, for the Expansion of Activities approved by the Special Fund, and to urge him to continue to assist it in future in order to ensure the continuity and expansion of the Institute's activities;

4. To transmit to the President of the Inter-American Development Bank and to its Directors its gratitude for the support they have given to the Institute, and to urge them to continue to assist it in future in order to ensure the continuity and development of the Institute's activities;

5. To express its appreciation of the valuable co-operation extended to the Institute by the International Labour Office, the United Nations Development Programme, the Food and Agriculture Organization of the United Nations, the United Naciones Educational, Scientific and Cultural Organization, the United Nations Children's Fund, the Pan American Sanitary Bureau (the regional office of the World Health Organization); the Organization of American States, the Agency for International Development

of the United States Government, Resources for the Future, Inc., and other international, national, public and private organizations, and to recommend that such co-operation be continued, at the same time expressing its gratitude to the Governments of the Netherlands, for the financial resources it has made available to the Institute for the implementation of its work;

6. To request the Executive Secretary of ECLA and the Director-General of the Institute to take such steps as may be required to ensure implementation of this resolution.

11 May 1966

1. The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that proper record-keeping is essential for the integrity of the financial system and for the ability to detect and prevent fraud.

2. The second part of the document outlines the specific procedures for recording transactions. It details the steps involved in the accounting cycle, from identifying the transaction to posting it to the appropriate ledger account.

3. The third part of the document discusses the role of internal controls in ensuring the accuracy of financial records. It highlights the importance of segregation of duties and the use of checks and balances.

4. The fourth part of the document addresses the challenges of maintaining accurate records in a complex and rapidly changing business environment. It suggests strategies for staying up-to-date on the latest accounting standards and technologies.

RESOLUTION 296(AC.62) LATIN AMERICAN INSTITUTE FOR ECONOMIC AND SOCIAL PLANNING

The Committee of the Whole of the Economic Commission for Latin America,

Having studied the proposals submitted by the Director-General of the Latin American Institute for Economic and Social Planning to the Governing Council of the Institute and the resolution adopted by the Council at its meeting in January 1970 in which it gave full support to those proposals,

Bearing in mind that in the Plan of Operations of the United Nations Special Fund for Phase II of the Institute's activities, it was established that "there was the intention that the Institute should be a permanent body", and that that intention had already been expressed in the Commission's resolution 220(AC.52) of 6 June 1962 whereby the Institute was set up under the Commission's aegis,

Recalling the Commission's resolution 286(KIII), in which the member Governments gave their support to the work of the Institute and recognized the need to ensure the **permanence and continuity of its activities**, and bearing in mind also the role which the Institute should play in Latin America in the context of the tasks to be carried out by the United Nations during the Second Development Decade,

Conscious of the different linguistic groups that exist in the area and the need for the Institute's work to be extended to take this into account,

Expressing its appreciation of the important contributions made to the Institute throughout Phase II by the United Nations Development Programme (UNDP) and the Inter-American Development Bank (IDB), which, together with the support of other international, regional and national bodies, have enabled it to broaden and carry forward its activities,

Emphasizing with satisfaction that the work of the Institute, in the form of courses, advisory missions and research, is of great assistance to the Governments in their planning and development activities,

Bearing in mind that this work of the Institute promotes directly and indirectly the formulation of plans, programmes and projects in the countries of the region and thereby facilitates the important work of co-operation for development - including pre-investment projects - being done by UNDP and other international and regional bodies,

/s. Takes

1. Takes note with satisfaction of the resolution adopted by the Governing Council of the Institute and welcomes the recommendations set forth therein with regard to the Director-General's proposals concerning the future activities and financing of the Institute;

2. Urges the Secretary-General of the United Nations to seek to provide to the fullest possible extent for the continuity and permanence of the Institute, ensuring that it will continue its essential activities in Latin America during the Second Development Decade;

3. Recommends the Latin American Governments to continue to give the Institute increasing support and to include its advisory and project activities in their national technical co-operation programmes under UNDP on the request of Governments;

4. Expresses once again its appreciation to UNDP and IDB for the support which they have been giving the Institute and emphasizes the value of the work which the Institute has been doing in co-operation with other bodies in the United Nations family and in the Inter-American system, and with national agencies and universities in and outside Latin America;

5. Requests UNDP to provide the financing required in such a way as to ensure the continued existence of the Institute as envisaged in paragraph 2;

6. Recommends IDB to continue giving the Institute its financial help and support in the same way as in the past, or by finding the requisite methods of financing those of its activities which may be of common interest;

7. Entrusts to the Director-General of the Institute - together with the Chairman of the Governing Council and in co-operation with the Executive Secretary of ECLA - the task of carrying out negotiations with a view to ensuring to the fullest possible extent the success of this resolution.

6 May 1970

RESOLUTION 299(XIV) ENLARGEMENT OF THE GOVERNING COUNCIL OF THE LATIN AMERICAN  
INSTITUTE FOR ECONOMIC AND SOCIAL PLANNING

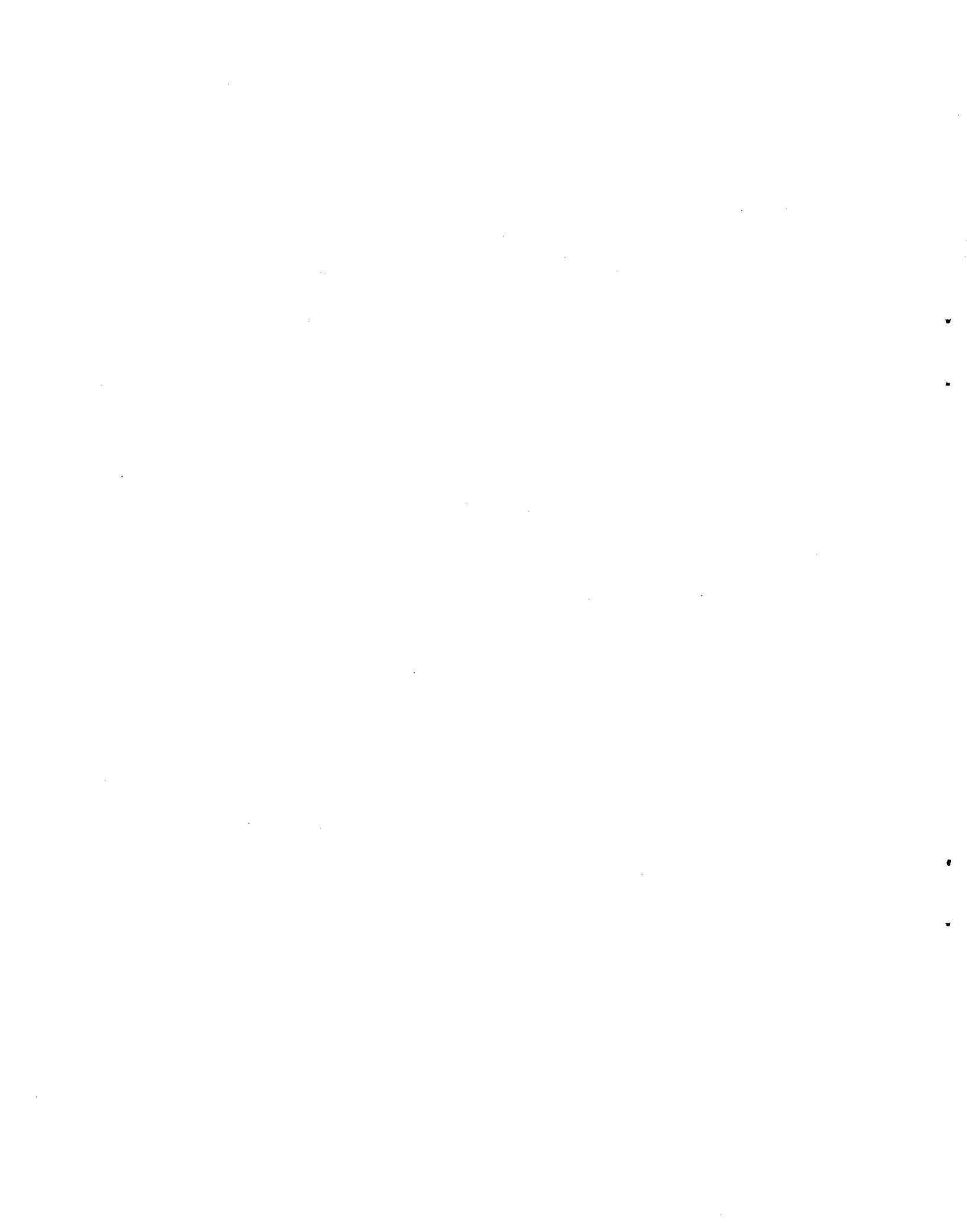
The Economic Commission for Latin America.

Bearing in mind that since the Latin American Institute for Economic and Social Planning was established in 1962 the number of countries members of the Commission has increased and that it is necessary to ensure a more equitable geographical distribution of the members of the ILPES Governing Council who are elected by the Commission every two years,

Considering that three of the eleven present members of the Council are appointed by the President of the Inter-American Bank, the Secretary-General of the Organization of American States and the Executive Secretary of the Economic Commission for Latin America, and only eight are nationals of eight different Latin America countries and are elected by the Commission.

Decides to increase to ten the number of members of the Governing Council who are elected every two years at the regular sessions of the Commission, and requests that paragraphs 3 (a), 3 (b) and 3 (c) of resolution 220(AC.52), by virtue of which the Latin American Institute for Economic and Social Planning was established, should be amended accordingly.

159th meeting  
5 May 1971



RESOLUTION 318 (XV) GOVERNING COUNCIL OF THE LATIN AMERICAN INSTITUTE FOR  
ECONOMIC AND SOCIAL PLANNING

The Economic Commission for Latin America.

Taking into account that the United Nations Development Programme (UNDP) has been financing the Latin American Institute for Economic and Social Planning, since its establishment in 1962,

Considering that the relationship between UNDP and the Institute transcends the functions of financing,

Considering that UNDP, in its technical assistance activities in the region, is closely linked with the activities of the Institute in that field and that it should have more information about its programme,

Decides:

1. That a representative of UNDP should be a member of the Governing Council of the Institute and that paragraph 3(a) of resolution 220 (AC.52) establishing the Latin American Institute for Economic and Social Planning should be amended accordingly;

2. That the Governing Council shall be composed in the manner and subject to the stipulations stated below:

(a) Fourteen members of recognized technical ability: ten of these members shall be nationals of ten different Latin American countries and shall be elected by ECLA; one member shall be appointed by the President of the Inter-American Development Bank; one shall be appointed by the Secretary-General of the Organization of American States; one member shall represent the United Nations Development Programme and one member shall represent the secretariat of the Economic Commission for Latin America, as international organizations working in the economic and financial field in Latin America;

(b) In electing the ten members mentioned above, care shall be taken to ensure equitable geographical distribution;

(c) Members of the Governing Council shall be elected or appointed at regular session of ECLA, as provided in paragraph 3(a) of this resolution, for a term of two years, and may be re-elected or re-appointed for successive terms;

/(d) The

(d) The Director-General of the Institute shall be an ex officio member of the Governing Council with the right to participate, without vote, in its deliberations;

(e) The Governing Council shall elect a Chairman from among the ten members mentioned in subparagraph (b) above and shall adopt rules of procedure for its meetings, which shall be held at least once a year,

177th meeting  
29 March 1973

RESOLUTION 319(XV) GOVERNING COUNCIL OF THE LATIN AMERICAN INSTITUTE FOR  
ECONOMIC AND SOCIAL PLANNING

The Economic Commission for Latin America,

Considering that ILPES was set up as a permanent agency under the aegis of ECLA to stimulate planning in Latin America and advise Governments on it,

Taking note of the reports of the Chairman of the Governing Council and of the Executive Secretary of ECLA, who is temporarily discharging the duties of Director-General of ILPES,

Considering that the advisory, research and training services of ILPES are of great utility to the countries of the region, as may be seen from the increased number of requests received from Governments,

Noting the statement made by the Assistant Administrator of UNDP concerning the co-operation given by this organization to UNDP and ILPES and its future prospects,

Bearing in mind the increased needs for these and new types of services resulting from the decisions of Governments to strengthen and improve their systems of planning, internal appraisal, or appraisal in connexion with the International Development Strategy,

Considering that the financial situation of ILPES, far from ensuring its proper operation, is tending to lead to a slowing down which could adversely affect its future efficiency,

1. Welcomes the reports submitted by the Chairman of the Governing Council of ILPES and the Executive Secretary of ECLA,
2. Reiterates its belief in the value of planning systems as the most suitable instrument for co-ordinating development policies and programmes and its conviction that Latin America should have at its disposal the permanent services of a United Nations agency to support and stimulate such activities in the region.
3. Reiterates the content of earlier resolutions which take the view that ILPES should be the agency providing the services mentioned above and that it should therefore be provided with stable and adequate resources to carry out its tasks;

/4. Recommends

4. Recommends the Governments members of the Commission to increase their contributions in support of ILPES within their budgetary limitations;

5. Recommends the Governments members of the Commission, through their permanent delegations to the United Nations, to give their full support to the Executive Secretary of ECLA in the efforts and initiatives he will have to undertake to obtain from the United Nations the funds necessary to fulfil the objectives described in the foregoing paragraphs;

6. Thanks the United Nations Development Programme for the support it has given ILPES through its regional project and requests it to continue to provide support to complement that of Governments, so that the Institute may enjoy greater stability in the discharge of its functions;

7. Also thanks the Governments of the Netherlands and Canada and some private institutions for their generous support;

8. Invites the Inter-American Development Bank to consider proposals for the financing of ILPES and requests Member States to initiate requests to that end;

9. Requests the Director-General of ILPES to convene a meeting of the Governing Council as soon as possible for the purpose of studying and making recommendations and submitting a report on the following aspects, among others:

(a) The evaluation of the programme of work of ILPES and the establishment of guidelines for the Institution's activities, taking into consideration the tasks it will have to perform in the medium and long term, the appropriate combination of its activities in the provision of direct advisory services, training and research, and its collaboration with ECLA and other agencies,

(b) The making of arrangements to permit continuing participation of the Governing Council in the administration of the Institute and the drawing up of proposals for financing in the light of the considerations expressed in the last preambular paragraph;

(c) Suitable action to stimulate existing co-operation agreements or establish new ones between ILPES and the academic and research institutions of the region which are engaged in activities related to the functions of the Institute, and

/(d) The

(d) The adoption of any other measures to ensure the effective operation of ILPES on a suitably stable basis,

(e) The establishment of close working relations between the integration schemes and the Governing Council of the Institute in whatever form may in due course be agreed upon by the Council.

10. Requests the Director-General of ILPES and the Executive Secretary of ECLA to hold consultations with Latin American Governments, UNDP, IDB, and other appropriate bodies, with a view to carrying out the proposals of the present resolution, and

11. Requests the Executive Secretary of ECLA to submit the report prepared by the Governing Council to Governments together with his own recommendations, for evaluation by the Committee of the Whole of ECLA.

177th meeting  
29 March 1973

1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that this is essential for ensuring transparency and accountability in the organization's operations.

2. The second part of the document outlines the various methods and tools used to collect and analyze data. It highlights the need for consistent data collection procedures and the use of advanced analytical techniques to derive meaningful insights from the data.

3. The third part of the document focuses on the role of technology in data management and analysis. It discusses how modern software solutions can streamline data collection, storage, and processing, thereby improving efficiency and accuracy.

4. The fourth part of the document addresses the challenges associated with data management, such as data quality, security, and privacy. It provides strategies to mitigate these risks and ensure that the data remains reliable and secure throughout its lifecycle.

5. The fifth part of the document concludes by summarizing the key findings and recommendations. It stresses the importance of a data-driven approach in decision-making and the need for continuous monitoring and improvement of data management practices.

1.1 Introduction  
1.2 Objectives  
1.3 Scope

The Committee of the Whole of the Economic Commission for Latin America,

Considering that under resolution 220(AC.52), adopted by the Committee of the Whole of ECLA at its ninth session (June 1962), the Latin American Institute for Economic and Social Planning (ILPES) was established in the form and with the organization which it has retained until the present,

Recognizing that the work done by ILPES has afforded effective assistance to the Governments of many Latin American countries in their efforts to organize planning machinery, prepare development plans and strategies and carry out research and personnel training activities,

Considering that the basic functions of ILPES respond to permanent needs of Latin America in the field of economic and social planning,

Judging that the complexity of the problems and circumstances surrounding the economic and social development of Latin America, as well as those that are apparent in the world as a whole, render it increasingly advisable that ECLA and ILPES should deal with them jointly, with the greatest possible unity of action and along common lines, while maintaining ILPES' own identity,

Recognizing that this unity of action requires a new framework for ILPES' activities and a change in the structure of its administrative authorities,

Bearing in mind that the responsibilities which the Governments wish to assign to ILPES and ECLA jointly are such as to require the establishment of a guiding body to serve as a permanent link with the national agencies responsible for planning in the Latin American countries,

Recalling that the Commission has repeatedly recommended that the United Nations should provide ILPES with stable and sufficient resources to carry out its duties,

Expressing its gratitude to the United Nations Development Programme (UNDP) for its participation in and constant support of ILPES and to the Inter-American Development Bank (IDB) for its contribution to and encouragement of the Institute's activities,

/Taking into

Taking into account resolution 319 (XV), adopted by the Commission at its fifteenth session, and the proposals contained in the report of the Governing Council of ILPES submitted to the Committee of the Whole at the present extraordinary session (E/CN.12/AC.66/2),

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Resolves:

1. To direct that the Latin American Institute for Economic and Social Planning (ILPES), established by resolution 220 (AC.52) of the ninth session of the Committee of the Whole, become a permanent institution of the Commission, with its own identity and responsible directly to the Executive Secretary of ECIA, who shall represent it before the member Governments;
2. To determine that, having regard to the opinions expressed by the Governments in the course of the discussion held by the Committee of the Whole and set forth in Section C.1 of Part I of the report of the present session, the broad objectives and functions of the Institute shall continue to be those indicated in operative paragraph 1 of the said resolution 220 (AC.52);
3. To provide that the Director of ILPES shall be appointed according to the procedure which the Secretary-General of the United Nations may determine, be in charge of directing the activities and operations of the Institute and be responsible for its management to the Executive Secretary of ECIA;
4. To provide also that the Executive Secretary of ECIA may negotiate with Governments or other national and international bodies the contracts or arrangements that may be necessary for the provision of the Institute's services on the understanding that contracts or arrangements with national agencies shall be made with the approval of the Governments concerned;
5. To determine that the Executive Secretary of ECIA, on behalf of the Secretary-General of the United Nations, shall be authorized to accept such contributions to the financing of the Institute's activities from Governments, international agencies, foundations and public and private institutions as may help to finance the Institute's activities in accordance with its aims and purposes and with the guidelines laid down for it by the Governments;

/6. To

6. To recommend to the Latin American Governments that they request the Administrator and Governing Council of UNDP to continue giving support to the activities of ILPES,

7. To request the Executive Secretary of ECLA to prepare, on behalf of the Governments of Latin America and in consultation with them and with UNDP, a preliminary project of assistance to the activities of ILPES, bearing in mind the guidelines laid down in this resolution, for submission by those Governments to UNDP before the eighteenth session of its Governing Council;

8. To recommend that the member countries should increase their voluntary contributions to the Institute;

9. To address, in addition, to the Governing Council of UNDP a request that the Executive Secretary of ECLA, on behalf of the Secretary-General of the United Nations, be designated executing agent of the ILPES project;

10. To recommend also that UNDP should appoint a liaison officer of the appropriate level to ECLA headquarters.

B

The Committee of the Whole of the Economic Commission for Latin America

Further resolves:

1. To establish, on a provisional basis, a Technical Committee of ILPES consisting of representatives at the appropriate level of the ministries of the countries of the Latin American region having the following functions:

(a) To act as the senior guiding body for the planning activities of ILPES in the fields assigned to it;

(b) To serve as an advisory body for the Executive Secretary of ECLA, with respect to the implementation of the work programmes of ILPES and the evaluation of their results; and

/(c) To

(c) To review and approve the work programmes of ILPES,

2. To thank the distinguished Latin Americans who have served as members of the Governing Council of ILPES in the course of its operations for their valuable contribution to the efficient conduct and guidance of its activities.

New York, 25 January 1974.

351 (XVI) FUTURE ACTIVITIES OF THE LATIN AMERICAN INSTITUTE  
FOR ECONOMIC AND SOCIAL PLANNING

The Economic Commission for Latin America,

Bearing in mind the Report of the Technical Committee of ILPES,

Considering that the efforts made by the United Nations through ILPES in Latin America and the Caribbean are in keeping with the objectives of the Second United Nations Development Decade,

Taking into account the fact that the United Nations Development Programme has enabled the financing of ILPES to be assured for a further three-year period,

Considering the desirability of ensuring that the necessary resources are made available for securing continuity in ILPES' advisory, research and training services to the countries of the region,

Further considering that it is necessary to achieve closer relations between the planning bodies of the Latin American and Caribbean countries with a view to exchanging experience, practising mutual co-operation, and integrating efforts,

Noting with satisfaction the Report submitted by the Technical Committee of ILPES,

1. Reaffirms the desirability of using planning as a suitable tool for speeding up economic and social development and the need to ensure that ILPES continues its activities in the region and, as a United Nations body integrated with ECIA, promotes, contributes to, helps to improve, and supports planning systems;

2. Thanks UNDP for the support which it is giving to ILPES through the relevant regional project;

3. Urges member countries to make voluntary contributions to assist in the financing of the Institute;

4. Decides that ILPES should co-operate in the exchange of experience and research results on global, sectoral and regional (area) planning between the planning bodies of member countries, so as to promote collaboration among them.

13 May 1975

1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that proper record-keeping is essential for ensuring transparency and accountability in the organization's operations.

2. The second part of the document outlines the various methods and tools used to collect and analyze data. It highlights the need for consistent data collection procedures and the use of advanced analytical techniques to derive meaningful insights from the collected information.

3. The third part of the document focuses on the implementation of data-driven decision-making processes. It describes how the organization leverages the insights gained from data analysis to inform strategic planning and operational decisions, leading to improved performance and efficiency.

4. The fourth part of the document addresses the challenges and risks associated with data management and analysis. It discusses the importance of data security, privacy, and integrity, and provides recommendations for mitigating these risks through robust governance frameworks and controls.

5. The fifth part of the document concludes by summarizing the key findings and recommendations of the study. It reiterates the significance of a data-driven approach and encourages the organization to continue investing in data capabilities to stay competitive in the market.

RESOLUTION 371 (XVII): CREATION OF A SYSTEM OF CO-ORDINATION AND CO-OPERATION  
AMONG PLANNING BODIES OF LATIN AMERICA AND STRENGTHENING  
OF THE LATIN AMERICAN INSTITUTE FOR ECONOMIC AND SOCIAL  
PLANNING

The Economic Commission for Latin America,

Considering that the Latin American Institute for Economic and Social Planning (ILPES), originally proposed by CEPAL resolution 199 (IX) and established by resolution 220 (AC.52) of the Committee of the Whole of CEPAL, has played and continues to play an important role in the development of planning in Latin America, through its basic functions of training, advisory services and research.

Bearing in mind that in view of its effective contribution to the governments of Latin America, it was decided in resolution 340 (AC.66) of the Committee of the Whole that ILPES should become a permanent institution with its own identity within the CEPAL system, directly under the Executive Secretary of CEPAL.

Taking into account that CEPAL resolution 351 (XVI) provided that ILPES should co-operate in "the exchange of experience and research results on global, sectoral and regional planning between the planning bodies of the member countries, so as to promote collaboration among them".

1. Notes with satisfaction the holding of the First Conference of Ministers and Heads of Planning in Caracas, Venezuela from 13 to 16 April 1977, organized jointly by CEPAL, ILPES and the Government of Venezuela, as well as the report of that Conference and of the Technical Committee of ILPES.

2. Notes in particular the agreement of the Ministers and Heads of Planning to establish a System of Co-ordination and Co-operation among Planning Bodies of Latin America, which constitutes a major advance for regional co-operation and integration,

3. Notes further with satisfaction the existence of sub-regional machinery for bringing together those in charge of planning in the Andean area, Central America and Panama, and that recently initiated within the framework of the Caribbean Development and Co-operation Committee,

4. Concurs

4. Concurs that an annual Conference of Ministers and Heads of Planning of Latin America constitutes a necessary and appropriate framework for the exchange of experience, the identification and definition of common actions designed to increase regional co-operation, and the achievement of the objectives proposed at the Caracas Conference,

5. Considers that it would be appropriate for future meetings of the ILPES Technical Committee, established under Resolution 340 (AC.66) of the CEPAL Committee of the whole to orient and evaluate the activities of ILPES, to be held within the framework of the annual Conference of Ministers and Heads of Planning proposed by the Caracas Conference,

6. Resolves that, in fulfilment of its specific functions and in particular of the provisions of operative paragraph 4 of CEPAL resolution 351 (XVI), ILPES should assist the Ministers and Heads of Planning of Latin America in their joint co-operation efforts mentioned in numeral 2, Part Three of the report of the Caracas Conference,

7. Reiterates the recommendation previously addressed to the relevant United Nations bodies and authorities to furnish ILPES with stable and sufficient resources to carry out its duties,

8. Urges ILPES to promote the establishment of training centres in relatively less developed countries,

9. Endorses the recommendation made by the Caracas Conference that the temporary budgetary assistance approved by the General Assembly at its thirty-first session be placed on a permanent basis and increased as from January 1978, so far as is necessary to enable CEPAL to carry out, through ILPES, its basic functions related to planning,

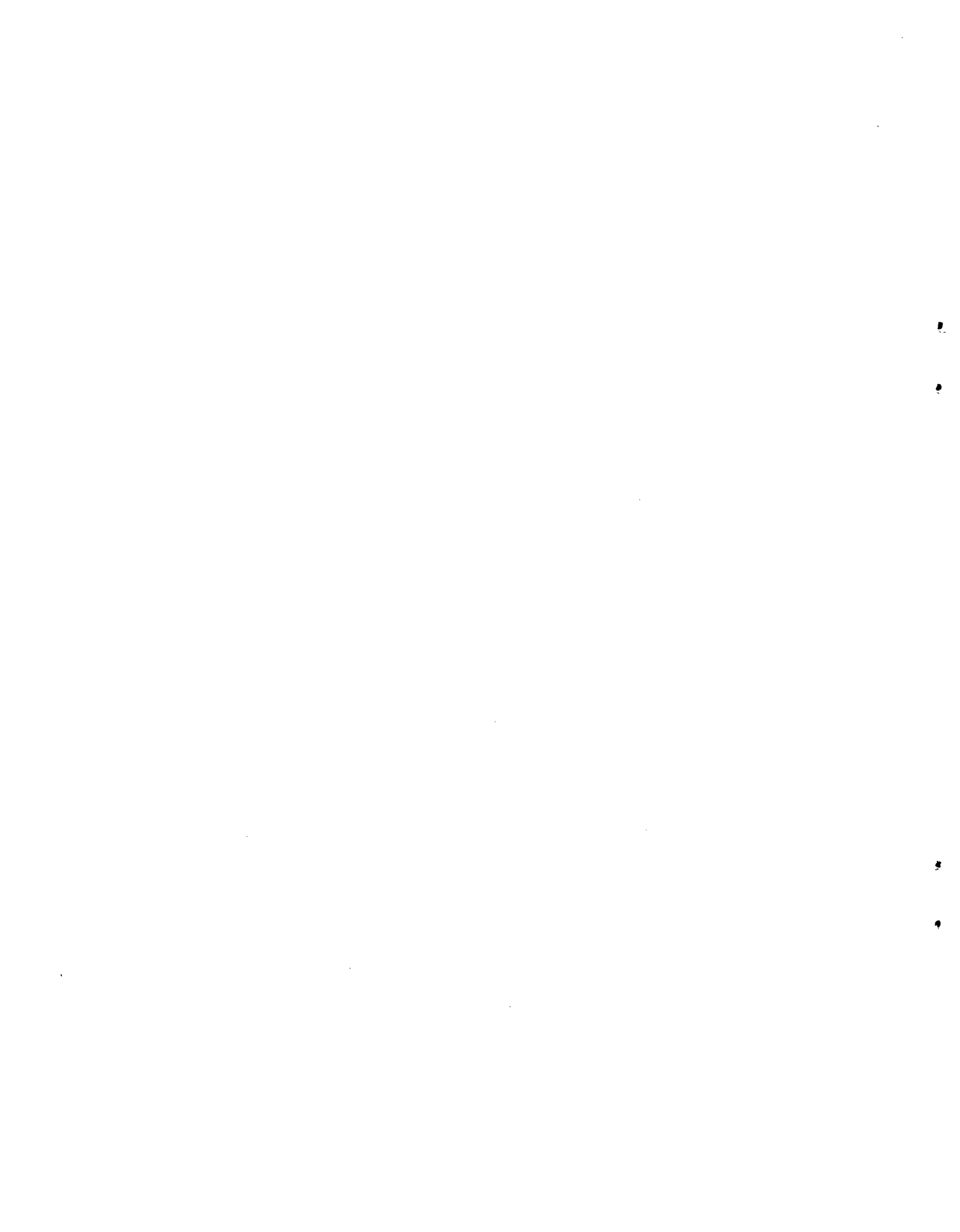
10. Fully supports the recommendations of the Conference relating to the financing of ILPES in the short term, requests the Executive Secretary of CEPAL, together with the Chairman of the ILPES Technical Committee, to negotiate with UNDP a six-month extension of Phase Four of the ILPES Project from 30 June 1977, and also requests the countries of the region to make available for that period the voluntary contributions they have offered, so as not to reduce the level of ILPES activities in the countries in that period,

/11. Likewise

11. Likewise supports the continuation of the work of ILPES in the future, with the co-operation of the countries of the region, and consequently urges the Executive Secretary, together with the Chairman of the ILPES Technical Committee, to negotiate with UNDP Phase Five for ILPES to begin on 1 January 1978, in which connexion it is recalled that the countries of the region must make a collective effort to contribute to the finance of ILPES, as indicated at the Conference of Ministers and Heads of Planning of Latin America, and also requests that administrative formulas be found whereby part of the UNDP regional funds for planning could be channelled through ILPES.

12. Thanks UNDP for the important financial support which it has given to ILPES hitherto; also expresses its gratitude for the contributions made by countries within the region and outside it, particularly the Governments of Canada and the Netherlands, while asking them to continue giving ILPES the greatest possible support, which it urges other member States and relevant international organizations to give if they have not already done so.

201st meeting  
5 March 1977



RESOLUTION 397 (XVIII): LATIN AMERICAN INSTITUTE FOR ECONOMIC  
AND SOCIAL PLANNING

The Economic Commission for Latin America,

Recalling resolution 340 (AC.66) of the CEPAL Committee of the Whole, adopted on 25 January 1974, which provides for the incorporation of the Latin American Institute for Economic and Social Planning (ILPES) as a permanent institution of the Commission and establishes a Technical Committee of ILPES consisting of representatives at the appropriate levels of the planning ministries of the countries of the Latin American region,

Also recalling CEPAL resolution 371 (XVII) of 5 May 1977 on the creation of a system of co-ordination and co-operation among planning bodies of Latin America and strengthening of the Latin American Institute for Economic and Social Planning,

Highlighting the contributions made by some governments of the region, by the United Nations Development Programme and by some governments of developed countries,

Recognizing that ILPES is fulfilling the important role of giving impetus to the planning process in the region through its training, advisory, research and co-operation activities among the planning bodies of Latin America,

Also recognizing that ILPES should play an increasingly important role in the promotion of co-operation among the countries of the region in the sphere of economic and social planning, within the framework of the Buenos Aires Plan of Action for Promoting and Implementing Technical Co-operation among Developing Countries,<sup>1/</sup>

1. Notes with satisfaction the report on the activities of ILPES between 1977 and 1979 and future prospects;<sup>2/</sup>

2. Expresses its satisfaction at the initiative taken by ILPES to co-operate actively with the member governments of the Caribbean Development and Co-operation Committees (CDCC) in accordance with a

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<sup>1/</sup> Adopted at the United Nations Conference on Technical Co-operation among Developing Countries (Buenos Aires, 20 August-12 September 1979).

<sup>2/</sup> E/CEPAL/ILPES/L.1.

minimum work programme adopted at the fourth session of the CDCC (Paramaribo, 21-27 March 1979) on the basis of the recommendations of the First Meeting of Planning Experts of the Member Governments of the CDCC (Havana, 25-31 January 1979);

3. Notes with approval the resolutions adopted at the Second Conference of Ministers and Heads of Planning of Latin America and the Caribbean, held in Lima from 15 to 18 November 1978;

4. Takes note of the report of the Technical Meeting of the Second Conference of Ministers and Heads of Planning of Latin America, also held in Lima on 15 and 16 November 1978;

5. Endorses the recommendations contained in the report of the meeting of the Technical Committee of ILPES, held in Lima on 16 November 1978, pursuant to CEPAL resolution 371 (XVII);

6. Stresses that the System of Co-ordination and Co-operation among Planning Bodies of Latin America set up at the First Conference of Ministers and Heads of Planning of Latin America (Caracas, 13-16 April 1977) has had very satisfactory results since its inception and has strengthened mutual co-operation links;

7. Requests the Executive Secretary of CEPAL to ensure that the work programme of ILPES for the forthcoming period includes, inter alia:

(a) assignment of special priority to studies on the situation and evolution of planning in Latin America with a review of the progress made and the obstacles encountered, with a view to facilitating the formulation of lines of action aimed at the improvement of planning as a basic instrument for raising the levels of development of the countries of the region;

(b) intensification of training activities, including joint activities with national or subregional training centres, giving high priority to projects aimed at the relatively less developed countries of Latin America and the Caribbean;

(c) intensification of advisory services to the less developed countries and the less developed areas of the developing countries;

(d) intensification of support for the System of Co-ordination and Co-operation among Planning Bodies of Latin America by promoting mutual co-operation activities among the countries at the intra-regional and interregional levels.

/8. Also

8. Also requests the Executive Secretary of CEPAL, in conjunction with the Chairman of the Technical Committee of ILPES, to approach the Administrator of the United Nations Development Programme to secure the necessary support to continue the activities of ILPES in a sixth phase as from 1 January 1980;

9. Acknowledges with gratitude the voluntary contributions made by some member governments of the Commission to finance part of the activities of the Institute, and urges them to continue to provide this support and to make the greatest possible effort to increase their contributions as much as they can;

10. Expresses particular gratitude to the Administrator of the United Nations Development Programme for the decided support given to ILPES since its establishment and urges him to continue this support as from 1 January 1980;

11. Thanks most sincerely the Governments of the Netherlands and the Federal Republic of Germany and the International Development Research Centre of Canada (IDRC) for the generous voluntary contributions made during the last biennium in support of ILPES' training and documentation activities, and invites them to continue to make contributions during the forthcoming biennium in order to strengthen certain specific top priority programmes.

209th Meeting  
26 April 1979

