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IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

7 APR 1999

FOREWORD

Following the review of the Draft Plan of Action for the Eradication of Poverty in Belize, which was presented to the Government of Belize on 7 August 1998, decision makers in the various sectors of the Belize Government met in San Ignacio, 21-22 October 1998.

The working meeting was convened to allow relevant government experts, technical officers and decision makers to undertake a final review and scrutiny of the Issues and Problems identified and of related Actions proposed by the National Consultation held in Belmopan, 29 June-3 July 1998. This exercise resulted in the Strategy Plan for Implementation for Poverty Eradication in Belize, which is presented in this document. The Strategy Plan selected and prioritized Issues and Actions, assigned Responsibilities and estimated related Costs. The Plan also identified prospective donors, sources of funding and other resources required both nationally and otherwise.

Before you is the **Implementation Strategy For Poverty Eradication in Belize.**

The Caribbean Development Bank and the United Nations Economic Commission for Latin America and the Caribbean/Caribbean Development and Cooperation Committee (ECLAC/CDCC) are pleased to submit this endproduct of a series of deliberations, Consultations, Meetings and Working Sessions with the Government of Belize for its review, discussion and implementation.

Port of Spain, 9 December 1998

CDB

UNECLAC/CDCC

List of Acronyms

ANDA	Association of National Development Agencies	FAO	Food and Agriculture Organization of the United Nations
BCCI	Belize Chamber of Commerce and Industry	GOB	Government of Belize
BFLA	Belize Family Life Association	HIV/AIDS	Human Immunodeficiency Virus/Acquired Immuno Deficiency Syndrome
BNTF	Basic Needs Trust Fund	HR	Human Resources
BOWAND	Belize Organization for Women and Development	IBRD	International Bank for Reconstruction and Development
CARDI	Caribbean Agriculture Research and Development Institute	IDB	Industrial Development Bank
CARICOM	Caribbean Community	IFAD	International Forum for Agricultural Development
CATIE	Centro Agronomico Tropical Investigacion	IICA	Inter-American Institution for Cooperation on Agriculture
CBOs	Community Based Organizations	MAF	Ministry of Agriculture and Fisheries
CCB	Citrus Company of Belize	MED	Ministry of Economy Development
CDB	Caribbean Development Bank	MFA	Ministry of Foreign Affairs
CDI	Commonwealth Debt Initiative	MHD	Ministry of Human Development
CFTC	Commonwealth Fund for Technical Cooperation	MNR	Ministry of Natural Resources
CGA	Coconut Growers Association	MNRE	Ministry of Natural Resources and Environment
CPA	Country Poverty Assessment	MNS	Ministry of National Security
CSO	Central Statistical Office	MOE	Ministry of Education
CVSS	Council of Voluntary Social Services	MOF	Ministry of Finance
DFID	Department For International Development	MOH	Ministry of Health
ECLAC	Economic Commission for Latin America and the Caribbean	MOI	Ministry of Industry
EU	European Union		

MOT	Ministry of Tourism
MRD	Ministry of Rural Development
MTI	Ministry of Trade and Investment
NGOs	Non-Governmental Organizations
NHDAC	National Human Development Advisory Committee
OAS	Organization of American States
PAHO	Pan American Health Organization
PTAs	Parent/Teachers Associations
PVOs	Private Volunteer Organizations
ROC	Republic of China
SOC	Social Indicators Committee
SIF	Social Investment Fund
STDs	Sexually Transmitted Diseases

UCB	University College of Belize
UK	United Kingdom
UN	United Nations
UNAIDS	The Joint United Nations Programme on HIV/AIDS
UNDP	United Nations Development Programme
UNESCO	United Nations Educational Scientific and Cultural Organization
UNFPA	United Nations Population Fund
UNICEF	United Nations Children's Fund
USA	United States of America
WASA	Water and Sewerage Authority
WB	World Bank
YES	Youth Enhancement Services
YWCA	Young Women Christian Association

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

(a) Productivity Employment and Sustainable Livelihood

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
1. Economic growth, investment and productivity	1. Formulate and implement policies leading to economic growth with emphasis on small farmers development and tourism	1999 (6 months)	10,000	CDB UK	MAFC; MED; Tourism
	2. Devise and utilize appropriate technology	1999-2003	500,000		MAFC
	3. Provide investment incentives for the development of tourism, agriculture and services sectors				GOB- National policies
2. Unemployment and lack of income	1. Provide investment strategies e.g., encouraging foreign investment; local/foreign partnership; local/joint ventures, as an effort to improve the investment climate and to create value-added industries				GOB-National policies MED
	2. Encourage self-employment through government guaranteed credit for the poor and increase skills training for small business and industries and support adult literacy programmes	1999-2003	3,000,000	CDB WB IDB	MOF MED
	3. Create a national policy for tourism addressing eco-tourism and small and medium-Belizean stakeholders in the sector	1999 (6 months)	10,000	IICA	
	4. Strengthen capacity of the Labour Department to monitor employment conditions	1999-2003	150,000	GOB	Labour Dept.

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

(a) Productive Employment and Sustainable Livelihood

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
3. Market/marketing arrangements and consumptions patterns	1. Re-introduce the Marketing Board system	1999-2001	3,500,000	IDB; CDB; WB	MAFC; MTI
	2. address product quality and consistency of supply to top into the tourism industry	1999-2003	120,000	ROC; IICA; GOB	MFAC; Bureau of Standards; Buyers
	3. Promote development of agro-processing industries for value-added	1999-2003			
	4. Market research and dissemination of information	1999-2003	500,000	UK GOV ROC; CDB	MAFAC; MTI; BCCI; BMB
4. Sustainable livelihood for small farmers	1. Support for institutional strengthening of research and extension	2 years (1999-2000)	1,000,000		Int'l Funding Agency MAFC
	2. Provide seed funds and develop a mechanism for the delivery of micro-credit for small farmers and small business operators through farmers banks, credit unions, or farmers cooperatives/associations	6 months (1999)	1,500,000		IDB/IFAD/CDB
	3. Set up facilities in six districts to teach processing and preservation of fruits and vegetables	1 year	36,000		MHD MAFAC
	4. Development and promotion of technology for production of vegetables in the off-season	2 years (1999-2000)	150,000		MAF in collaboration with CARDI and ROC
	5. Provide irrigation for small farmers	3 years (1999-2001)	280,000		

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

(a) Productive Employment and Sustainable Livelihood

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
5. Traditional export crop (citrus, banana and sugar)	1. GOB and industry officials should lobby for a gradual reduction of the phasing-out process: establish a gradual phase-out process	3 months (1999)	10,000		CGA; CCB; Belize Foods; MOI
	2. Examine the production process and recommend practices for increase productivity	2 months (1999)			CGA, CREI Int'l consultant; IICA
	3. Support for citrus grove rehabilitation	2 years (1999-2000)	200,000		CGA; CREI
	4. Put in place measures ensuring cost effectiveness and competitiveness of agriculture industries	1999-2000			GOB - MED
6. Sustainable livelihood of natural resources and forestry	1. Develop a national policy on land reform, distribution and land utilization/development schemes	1999	3,500,000		MNR with technical assistance from FAO or IICA
	2. Institutionalize and promote the effective and sustainable utilization of forest resources (non-timber, sustainable harvesting of the forest in accordance with Forestry Management Plan)	2 years (1999-2000)	200,000		MNR; Int'l funding agency IICA; FAO; CATIE
	3. Promote agro-forestry programmes (tree crop-cash crop system, sylvo-pastoral systems forest species-cropping systems)	3 years (1999-2001)	200,000		MAFAC; IICA/CATIE
	4. Involve the communities in planning and management of the natural resources				

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

(a) Productive Employment and Sustainable Livelihood

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
7. Data and information (poor quality macroeconomic and social sector information)	1. Support to the CSO for collection, processing and publication of statistical information on inflation, trade and others as related to the social sector; or 2. Establish a process/mechanism for the collection and processing of statistical information on macroeconomic issues and on the social sector including bi-annual information on labour force availability	1999-2001			CSO; Dept. of labour MOT; MED; NHDAC
8. Budget allocation by GOB	1. Establish a system or guidelines (based on the relative importance of the sector when it comes to enhancing the economic status of and having the widest impact on the rural (poor) for budget allocation	6 months (1999)	120,000		MOF; MED

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

(b) Social Protection and Reduced Vulnerability

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
1. Education and training for youths	1. Design projects and programmes with the involvement of the youth themselves including those "youth at risk"	5 years (Apr. 1999-Mar. 2003)		Youth Dept. GOB; UNESCO	MHD; MOE; MOH
	2. Provide educational skills and technical and vocational training through <u>centres for employment training</u> and other institutions in Toledo, Stann Creek and Corozal	5 years (Apr. 1999-Mar. 2003)	3,000,000.	DFID Community Private sector	NGO/CBO; youth org's Churches Community
	3. Provide leadership skills training opportunities for youth leaders and those volunteers involved in youth work	5 years (Apr. 1999-Mar. 2003)	72,000		Youth Groups BFLA; YWCA
	4. The provision of education at the local level to young people on the topic of HIV/AIDS	5 years (Apr. 1999-Mar. 2003)	72,000		YMCA
	5. Provide support services (placements and mentors)				
2. Education and training for young, poor women	1. Design projects and programmes with the involvement of the expected beneficiaries, i.e. young, poor women	1999-2003	90,000	Women's Dept.	MHD; MOE; MOH
	2. Provide relevant information to young women on the topics of reproductive health and sex education	1999-2003	50,000	GOB; UNFPA; UNICEF; UNDP; PAHO; Community	NGO/CBO BOWAND BFLA
	3. Provide educational and vocational skills training opportunities for young women with an emphasis on those skills in greatest demand in the labour market	1999-2003	1,000,000		YWCA; YES Community Women's Group

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

(b) Social Protection and Reduced Vulnerability

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
3. Support and protection for children in poor families	1. Provide the necessary support to children in poor families to ensure their regular attendance and completion of primary level school education including feeding programmes; book loan schemes; transportation	1999-2003	109,000 (equip) 50,000 250,000	GOB; UNICEF Dept. of Human Dev.; Community; Private sector	GOB MOE MHD MOH
	2. Provide relevant information to the children and their parents on topics related to child abuse; STDs; child neglect/aboundment; and child labour	1999-2003	150,000		NGO/CBO PTAs; BFLA; BOWAND
4. Support and protection for families	1. Conduct survey to better understand the factors contributing to family disintegration with recommendations for action.	1999-2003	10,000	UNFPA; Family Services Division; UNICEF	GOB; MHD; MRD; MOE; MOH
	2. Formulate policies and projects which support and protect the family unit	1999-2003	10,000	ECLAC GOB	NGO/CBO; BFLA; Churches; SIF; CVSS; ANDA; Community groups
	3. Implement projects and programmes which targets poor families in helping them to come out of poverty situations	1999-2003	200,000		

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

Health

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
1. Implementation of the National Health Plan	1. Lobby with chief stakeholders	Nov. 1999	5,000	MOH	MOH
	2. (a) Develop investment packages (cost of health plan) (b) Develop technical inter-sectoral committee with Cabinet approval (Standing Committee)	Nov. 1998-June 1999 April 1999	200,000	IDB MOH/MOE	MOH MOH/MOE
	3. Develop Human Resource Macro Plan according to service needs (training, reclassification, continuous education and evaluation)	Oct. 1998-Oct. 1999	100,000	MOH/PAHO	MOH
	4. (a) Improve poverty related health services (e.g. CDD, tuberculosis, malnutrition)	July 1999	500,000	GOB/EU	MOH
	(b) Develop and implement Water and Sanitation Plan for marginalized communities	Jan. 1999-March 1999	3,000,000	SIF/BNTF	MOH/WASA
2. Financing of health services (budgetary allocations)	1. (a) Lobby GOB to increase budget allocation (b) Train relevant Health professional to carry out programme budgeting	Oct. 1998-March 1999 Oct. 1998-March 1999	5,000	GOB	MOH MOH
	2. Increase community participation (adoption)	Dec. 1999	6,000		MOH
	3. Target international and national agencies to consolidate project funds.	April 1999			MOH
	4. Decentralize budget process	Ongoing			MOH

**IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION
IN BELIZE**

Health

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
3. Sexual and Reproductive Health	1. (a) Lobby MOE to introduce sex education in school curricula (b) Develop public awareness strategies	April 1999 April 1999	5,000	PAHO	MOH MOH
	2. Expand reproductive health services. (screening, HIV, STD) (family planning method)	June 1999	1,000,000	GOB/BFLA	MOH
	3. Promote condom use	August 1999	150,000	Cancer Society UNAID UNFPA	MOH/BFLA
	4. Lobby Churches for support	July-August 1999			MOH

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

Health

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
4. Nutrition	1. Support School Health Programme	Ongoing		PAHO/UNICEF BNTF	MOH MOE
	2. Conduct baby-friendly hospital initiative	June 1999	2,000	PAHO/UNICEF	MOH
	3. Conduct mass media campaign	April 1999-March 2000	7,000	Media house/ Private sector	MOH
	4. Train Public Health nurses, Rural Health nurses, Community Health workers in basic nutrition and food preparation	April-July 1999	5,000	PAHO/UNICEF	MOH
	5. Provide health education (talks, demonstration, literature) as an integral part of Maternal and Child Health services	Sept. 1999	20,000	Private sector MOH/PAHO	MOH
	6. Conduct rapid assessment of nutritional practices by district	December 1999	5,000	MOH/PAHO	MOH
	7. Initiate community-based Home Economic and back-yard gardening projects	December 1999	100,000	UNDP	MOH/Agriculture
5. Services provided by NGOs and PVOs	1. Define national needs and priority areas	April-Sept. 1999	10,000	GOB	Planning Unit MOH
	2. Develop protocols and guidelines for service delivery	Oct.-Dec. 1999	10,000	PAHO	MOH
	3. Monitor and evaluate of national and local NGOs, PVOs service	January 2000			MOH
	4. Empower local level health authorities to monitor social NGOs and PVOs service	January 2000	50,000		MOH

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

Education

ISSUE	PRIORITY ACTION	TIME FRAME	COST (Million \$ p.a.)	SOURCE	RESPONSIBILITY
1. Link education curricula reform with economic and social goals	1. Articulate national socio-economic goals	Before budget call November 1998		GOB	MED
	2. Define strategies	Before April 1999		GOB	
	3. Orientate curricula along national goals	April 1999			MED
		Infants	1.5	DGIP/WB	
		Secondary	0.5	Mexico/BZE	MOE
			0.5		
	4. Establish mechanisms for monitoring the implementation and performance of the educational system				
	5. Implement the plans:				MOE
	(a) Teacher training		1.0	GOB	Community organization
	(b) In service		0.2		MED
	(c) Curriculum support		0.5		
	6. Establish programmes and incentives to encourage saving (saving banks, credit union etc.)				
2. Children at risk	1. Reduce drop-outs from the school system; establish a monitoring system: school welfare; recruit-train-travel		0.6		
	2. Alternate education				
	(a) Primary school drop-outs				
	(b) Non-access to secondary school				
	(c) Teenage parents secondary school drop-outs				
	(d) Establish counseling/guidance programmes				
	(e) Establish rules/regulations/secondary. PE/Progr./30 schools				
	(f) Programmes for children with poor coping mechanisms		.15		MOH;MHD

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

Education

ISSUE	PRIORITY ACTION	TIME FRAME	COST (Million \$ p.a.)	SOURCE	RESPONSIBILITY
2. Children at risk	3. Children with special educational needs: (a) Provide remedial education (b) Provide financial/material assistance (c) Target the mentally and physically challenged (d) Target the gifted and poor (e) Target children who are victims of abuse and neglect (f) Target the marginalized male (g) Target children in the labour market	Ongoing	1.5 1.6	GOB British DDT UNICEF Relief MOE	MOH MHR MOE
	4. Expand parenting programmes	Ongoing (pre-school)	0.01; 0.02	UNICEF GOB GOB	
3. Access to Education	1. Provide alternative education institutions and programmes in each district to prepare students with skills for life, work and social integration: (a) Expand basic education from eight to 10 years - additional classrooms 10,500 HR and other (b) At least maintain 80 per cent transition rate to secondary school - additional 50 classrooms HR and other (c) Rationalize the school transportation system (d) Build/provide additional primary education classrooms to keep pace with national population growth rate Additional 150 classroom HR and other	1999-2005 Ongoing	4.5 capital 0.5 recur 0.5 training 20. 6.5 2.5 0.1 7.5-3.0	 MOE Basic Need Trust Fund Help for Progress	

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

Education

ISSUE	PRIORITY ACTION	TIME FRAME	COST (Million \$ p.a.)	SOURCE	RESPONSIBILITY
	2. Lead in the coordination and expansion of adult education programmes country-wide (a) Pre-school (b) Adult literacy (c) Skills training (d) Parenting (e) Culture and the aesthetics 3. School health care and canteen (a) Advocacy (b) Services	Ongoing	Coordination .08 .5 .06	UNDP SIF MOE MOH/PAHO	
4. Planning and Management	1. Develop a National Human Resource Development Plan 2. Establish mechanisms and procedures/regulations to encourage parents/community involvement in decision-making at school levels 3. Provide more equitable distribution of human and financial resources to rural schools	1999 Ongoing Incentives for teachers in rural schools	.25	MOE MOE	MED M/Budget and planning

Note: The above proposals recognize that the broad goals of education must include:
 (1) Maintaining good quality of educational services; and (2) Targeting children who are underserved (rural, inner city)

Definition: The "underserved" include children who are not of compulsory school age, the unemployed and the marginally employed.

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

Environment

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
1. Land use	1. Assess living conditions 2. Diversification 3. Implement recommendation of previous L.U. studies (King at al)	2 years 5 years 1 year	130,000 250,000 50,000	ROC; FAO MAF; DFID MNRE; UNDP	MNRE
2. Environmental impact on Tourism	1. Heighten environmental awareness 2. Develop strict guidelines for ship cruises	1 year 1 year	50,000 25,000	GOB	MNRE M/Tourism
3. Marine resources	1. Evaluate marine resources 2. Limit mainland activities which negatively impact on marine eco-systems. 3. Enforcement of relevant laws	2 years 2 years Ongoing	150,000 300,000 75,000 Recurrent Exp.	GEF Con. NGO	MAF
4. Soil erosion	1. Strategic plans for urban development 2. Enforcement of laws 3. Rational land management	5 years Ongoing 2 years	250,000 75,000 Recurrent Exp. 1,000,000	EU	M/Works MNRE Housing and Planning
5. Sanitation	1. Heighten public awareness 2. Privatize garbage collection in urban center for greater efficiency	1 year 1 year	75,000	MNRE Municipalities	MNRE Public Health
6. Illegal use of natural resources	1. Reinforce sovereignty	Ongoing	500,000 Recurrent Exp.	GOB; USA; UK	MFA National Security; Fisheries dept; Forestry
7. Increase and wider use of natural resource	1. Develop MP for protected areas 2. Promote use of 2 HWDS and NTFP	2 years 1 year	750,000 150,000	DFID Pharmaceuticals con. NGO	Forestry Dept. BATH

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

(a) Management and Resources for Social Development Programmes

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
1. Inadequate communication between district and central government	1. Provide leadership training 2. Decentralize authority/responsibility	2 years 1 April 1999 1 April 2001	1,000,000	OAS/GOB	M/Human Dev. M/Rural Dev. M/Local Govt. ANDA
2. District level representation	1. Form district planning committees of village leaders	September 1999 September 1999	1,000,000	OAS/GOB	M/Human Dev. M/Rural Dev. M/Local Govt. ANDA
3. Programme design	1. Identify poor areas and consult with communities on inputs 2. Increase budget allocation 3. Incorporate adequate evaluation mechanisms	Ongoing Continuously 1 April 1999	1,000,000	OAS/GOB	ANDA M/Rural Dev. M/Human Dev. M/Local Govt. MED
4. Youth leadership	1. Provide leadership training for the youth	1 April 2000	1,000,000	CFTC	Youth Dept. MOF
5. No/inadequate sanitation	1. Improve sanitation levels through use of education and prevention programmes	Ongoing until April 2003	1,000,000	WASA SIF	M/Health

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

(b) Institutional Mechanisms

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
1. Absence of Government strategy to address poverty	1. Continue consultations to finalize strategy 2. Submit to Cabinet	Nov.-Feb. 1999	10,000	UNDP; EU; IBRD; CDB; CDI	NHDAC MRD
2. Lack of data	1. Implement strategy workshop to improve data collection and coordination between CSO and Ministries	Feb. 1999-2003	20,000	OAS; GOB	CSO and other data collection depts.
3. Poor coordination, administrative and financial capacity among groups involved in social sector activities	1. Develop mechanisms of coordination and collaboration among the various actors in funding and implementation 2. Find new sources of funding	January-June 1999 January 1999-2003	To absorb in existing budget	GOB; NGO; Civil society	MHD; MED; NHDAC; MRD
4. Responsiveness, efficiency and delivery of poverty intervention programmes to local needs	1. Improve programme design through more consultation with poor communities	Jan. 1999-2003	Included in other projects	UNDP; CDB; GOB; IBRD	MHD; MED; NHDAC; MRD
5. Poor quality and unavailability of social services at community level	1. Assessment of current situation 2. Provide services in priority areas	January-June 1999	15,000,000	UNDP; EU; IBRD; CDI	MED; NHDAC MHD; MRD

(c) Governance

ISSUE	PRIORITY ACTION	TIME FRAME	COST	SOURCE	RESPONSIBILITY
1. Autonomous local level administration	1. Legislative changes 2. Leadership training 3. Creation of Village Council Associations	Nov. 1998-April 1999 May 1999-May 2001 Sept. 1999-Sept. 2000	Included in other projects	OAS; UNDP; GOB	MHD; MED; MRD

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

Measurement and Monitoring Instruments

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
1. Project level: Need to document impact of rural and social development projects on communities	1. Incorporate a system of project monitoring and evaluation	Project preparation phase 1999	N/A	N/A	Consultants - in preparation of project UCB
	2. Develop capacities for project monitoring and evaluation in this country through training programmes		10,000	GOB; Int'l agencies	
	3. Document both quantitative and qualitative impact of project	Project implementation phase	N/A	N/A/	Project management unit
2. Macro level: Need for appropriate indicators	1. NHDAC to compile a list of priority poverty indicators	Jan.-Feb 1999	N/A	N/A	NHDAC
	2. NHDAC & CSO to work in close collaboration with forums in Central America and the Caribbean engaged in the harmonization of social and poverty indicators	1999	N/A	N/A	NHDAC/CSO
3. Improvement in data collection, compilation and use	1. Harmonize methodology for data collection, including qualitative data	1999	20,000	Funding agency	NHDAC/SIC CSO
	2. Train all agencies in data collection	1999-2000	5,000		NHDAC/UCB CSO
	3. Supervise, verify and undertake continuous monitoring of data collection etc.	1999	N/A	N/A	Social sector agency
	4. Modify data collection instruments when necessary	1999	N/A	N/A	CSO and social sector agency
	5. Train agencies in methods and techniques of data compilation	1999	N/A	N/A	CSO/NHDAC/UCB
	6. Train collectors, users and potential users to fully appreciate the value and use of data	1999	N/A	N/A	CSO/NHDAC/UCB
	7. Demonstrate the contribution of data to policy formulation to politicians and senior government officials	1999	N/A	N/A	CSO/NHDAC/SIC

IMPLEMENTATION STRATEGY FOR ERADICATION OF POVERTY IN BELIZE

Measurement and Monitoring Instruments

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
4. Need to update Country Poverty Assessment (CPA)	1. Engage consultant to review and revise methodology	1999 (2 months)	400,000	GOB/DFID	NHDAC/CSO/Consultant
	2. Train NHDAC and CSO in use of revised methodology	1 month			NHDAC/CSO/Consultant
	3. NHDAC and CSO conduct CPA with assistance of consultant	4 months			NHDAC/CSO/Consultant
	4. Translate and analyze data and prepare draft report	2 months			NHDAC/CSO/Consultant
	5. Review draft report	1 month			NHDAC/Consultant
	6. Prepare final report				NHDAC/Consultant
	7. Present report to Cabinet and members of Parliament	1 month			NHDAC/Consultant
	8. Present report to senior government officials and NGOs	1 month			NHDAC/Consultant
	9. Disseminate results of CPA II	1 month			NHDAC

IMPLEMENTATION STRATEGY FOR POVERTY ERADICATION IN BELIZE

Foreign Affairs

ISSUE	PRIORITY ACTION	TIME FRAME	COST (BZ\$)	SOURCE	RESPONSIBILITY
1. Facilitate diversification of the economy	1. Greater interaction with other Ministries to enhance guidance given to F.S.Os	100 days	Existing resources	N/A	MFA; MOH
2. Attract technical cooperation for developmental priorities	1. Training in development cooperation	9 months	75,000	Netherlands; UN; Costa Rica; Chile	MOA; MOT; MED; Private sector
3. Expand markets and attract investment	1. Trade missions	6 months	20,000	GOB/Private sector	MED; MOF
4. Human resource development/ education	1. Identify sources for scholarships and exchange programmes	1 year	Existing resources	Commonwealth; OAS; UK; Germany	MFA; MHD
5. Social integration/reduced vulnerability	1. Coordinate social programmes with ongoing initiatives in the international community {culture and youth, the Older Person, the indigenous peoples and the disabled}	5 years	120,000	UN; OAS; CARICOM; CDB	MFA; MNS
6. Reinforce exercise of sovereignty	1. Acquire rotary wing aircraft and more vessels for surveillance and reconnaissance efforts	2 years	5,000,000	GOB; USA; UK; Indonesia	MNRE; MFA; MAF
	2. Negotiate agreements to establish and manage conservation areas to contiguous international boundaries	5 years	250,000	GOB; Mexico; Guatemala; NGO; EU	

