



I L P E S

**Instituto Latinoamericano y del Caribe de Planificación Económica y Social
Naciones Unidas/CEPAL-Consejo Regional de Planificación**

**Latin American and Caribbean Institute for Economic and Social Planning
United Nations/ECLAC-Regional Council for Planning**

**Institut Latino-Américain et des Caraïbes de Planification Economique et Sociale
Nations Unies/CEPALC-Conseil Regional de Planification**

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**RESOLUTIONS
REGIONAL COUNCIL FOR PLANNING**



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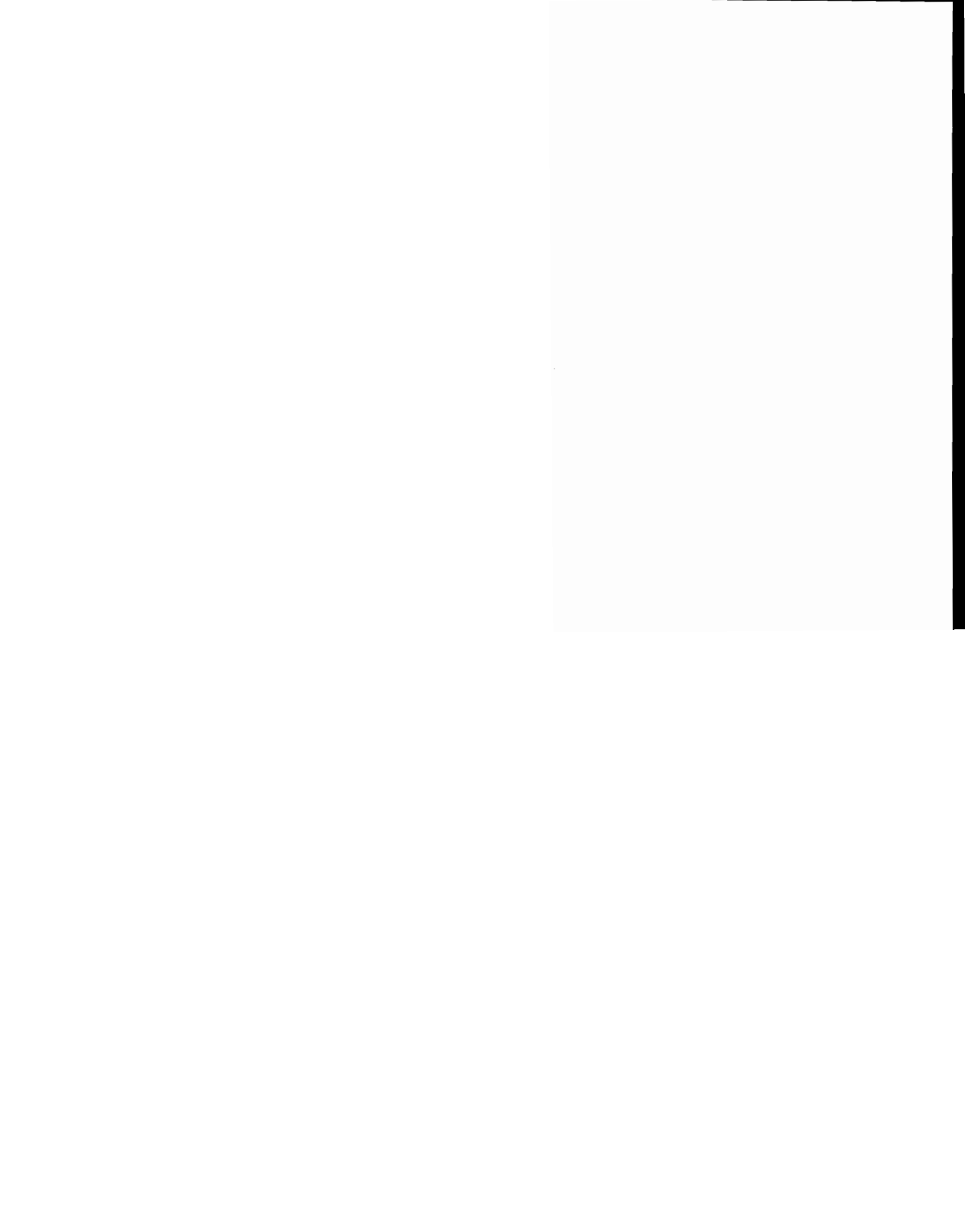
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FIRST MEETING OF THE TECHNICAL COMMITTEE OF ILPES

Port-of-Spain, Trinidad and Tobago (7 May 1975)

The delegates from virtually all the countries referred to the activities being carried out by ILPES in the areas of advisory assistance, training and research in development planning.

The delegates also referred to the framework of ILPES' future action and expressed their pleasure that new items had been included in its programme of work. In this connection, they considered that the studies envisaged and the political and institutional aspects of the planning process, economic policy and planning, planning models and techniques and the identification of poverty profiles and analysis of social policies were of special importance.

They also re-emphasized the need to continue training activities, by including the analysis of the new aspects which had arisen in recent years in the development processes and the experiences of the countries. With this in mind, it was proposed to resume the Basic Course.

The Technical Committee also stressed that it was a good thing for ILPES to facilitate the exchange of national planning experiences carried out by the respective ministries or departments. ILPES should therefore improve its capacity for studying those experiences and devise mechanisms for placing them at the disposal of the countries. Among the noteworthy concerns of the delegates were the need to prepare studies, courses and provide technical assistance in formulating integrated plans, the application of models and the improvement of the administrative capability of the public sector in order to put the plan into effect.

It was particularly emphasized that ILPES should concern itself with the problems of the Caribbean countries including the preparation and evaluation of projects and studies on rural planning forms and methods, while respecting the special characteristics of those countries. This work of preparation and evaluation should be carried out by ILPES in close co-operation with other organizations of the region, such as the University of the West Indies, CARICOM and the Caribbean Development Bank.

Finally, the UNDP representative reiterated the recommendation contained in resolution 340 (AC.66) that ILPES' sources of financing should be increased and urged the governments of the countries to make voluntary contributions.

As a result of the meeting, the Committee agreed to adopt with satisfaction ILPES' report and programme of work and offered to collaborate actively to ensure its success.

The Committee resolved to set up a technical subcommittee composed of the representatives of the ministries or agencies responsible for planning in the following countries: Panama, Ecuador, Argentina, Venezuela, Mexico, Brazil and Trinidad and Tobago.

This subcommittee will advise the governing body of ILPES which will, therefore, meet more often than the Technical Committee to which it will submit its recommendations. It will also circulate the results of its deliberations to the planning authorities of member countries.

Similarly, in support of this resolution, it is necessary to establish an instrument and mechanisms through which an annual meeting of the technical subcommittee will be held, composed of the ministers of heads of planning in Latin America or the representatives at the highest level. The purpose of the meeting would be to exchange experiences on the subject in order to assist efforts to promote development and at the same time, enhance the services that ILPES offers the countries.

SECOND MEETING OF THE TECHNICAL COMMITTEE OF ILPES

Caracas, Venezuela (15 April 1977)

The first meeting of the Conference of Ministers and Heads of Planning in Latin America was held in Caracas from 13 to 16 April 1977. On the occasion of that meeting the ILPES Technical Committee also met, and after discussing the various aspects of the creation of a co-operation and co-ordination system among the planning agencies of the Latin American and Caribbean region, adopted the following agreements and recommendations:

1. Creation of a system

The important role played by planning in development activities in the Latin American region was again emphasized, as was the need for this function to extend beyond the purely national sphere and to be linked with other countries, in order to promote regional co-operation and achieve more dynamic and comprehensive economic and social development. For these reasons, it was agreed to establish a mechanism which would be called the Co-ordination and Co-operation System among the Planning Agencies of Latin America.

2. Purposes and functions of the system

The main purposes of the system will be to serve as a forum for the planning agencies of the countries of Latin America and the Caribbean and to bring about greater understanding and rapprochement among them to promote and carry out an exchange of national experiences in economic and social planning and to determine ways of pursuing joint action to promote, through planning, suitable mechanisms to strengthen co-operation among the countries of the region. In order to ensure attainment of this objective, the system will have inter alia the following functions:

- a) To further the exchange of experiences, plans, programmes and projects of development, planning legislation and organization and in general, publicize the work produced by the planning agencies that may be of interest to the system;
- b) To make an on-going analysis of the progress made in planning and the obstacles to it;
- c) To encourage joint programming efforts at the regional and subregional levels and among groups of countries, with a view to strengthening the integration process in the region;
- d) To identify joint action which can be included in national development plans and programmes and which could assist the region as a whole or groups of countries, with a view to strengthening regional integration and co-operation;

- e) To promote the exchange of experts among planning agencies and the implementation of joint undertakings among countries;
- f) To promote the exchange of information and joint action with other agencies from the region involved in planning and development, and also with agencies from outside the region.

3. The technical secretariat

It was agreed to recommend to ECLAC that it should adopt a mandate whereby it would become the technical secretariat of the system, while continuing its own activities in the areas of training, research and advisory assistance. In its work as the technical secretariat, ILPES will assist governments in performing the duties listed in paragraph 2, as well as fulfilling any specific mandates which the Conference might establish.

4. Strengthening ILPES and its programme of activities

- a) It was reiterated that the work done by ILPES was of practical value to the governments of many of the countries of Latin America in their efforts to organize planning mechanisms, elaborate development plans and strategies, carry out research and train personnel;
- b) The programme of activities submitted by ILPES for 1977 was considered, and it was recommended:
 - i) that in the field of training, higher priority should be given to the national courses by supporting and encouraging efforts in each country in this direction, and that the Basic Course in Economic Planning and Policy should be taught in each of the different countries of the region in turn;
 - ii) that in giving advisory assistance, greater use should be made of Horizontal Technical Co-operation and particularly of the exchange of professionals from planning ministries and agencies;
 - iii) that in conducting research, higher priority should be given to studies of groups of countries, in particular of the relatively less-developed countries and regions.
- c) The training, research and advisory assistance activities referred to should be closely interrelated when being implemented. A strict selectivity approach should be used in respect of advisory assistance.
- d) It was recommended that ILPES should make a decisive effort to coordinate its programming with similar UNDP and ECLAC programmes which would eliminate unnecessary and expensive duplication of effort.

5. ILPES' financing

- a) In order for ILPES to perform its functions as technical secretariat as well as perform its basic duties, it needs a minimum staff establishment and the necessary resources for its operation. The Committee recommended that the governing body of ILPES submit to the governments by the end of the year, a programme budget in the region of US\$ 2 200 for the year 1978;
- b) It was agreed to request UNDP to continue giving ILPES maximum financial support;
- c) It was agreed to ask the Executive Secretary of ECLAC that, at the Guatemala meeting, ECLAC should request that the temporary budget support approved by the General Assembly and the 39th session should become permanent and should be increased with effect from January 1978.
- d) It was recommended that an adequate proportion of the United Nations funds earmarked for planning should be channelled through ILPES.
- e) In order to collect the sum referred to in subparagraph 5 a) above, the countries recognized the need to make a collective effort to contribute a minimum of US\$600 000 per year. This contribution could be made in the following ways: i) through a direct budgetary contribution; ii) by contributing a percentage of the indicative figure of the national UNDP programme; iii) through income for overhead expenses in executing technical assistance agreements; iv) through a contribution of man/months financed by each country.
- f) In order for ILPES to be able to carry out the 1977 programme of activities, the Committee agreed to request the countries to expedite their decisions in respect of subparagraph e) above. The ILPES Technical Subcommittee was also requested to meet whenever it deemed necessary, to analyse and support the formulas which would enable the financial problems to be resolved in the second half of 1977. It was also agreed to request UNDP to give the fullest co-operation possible during this transitional phase of ILPES.

THIRD MEETING OF THE TECHNICAL COMMITTEE OF ILPES

Lima, Peru (16 November 1978)

Recommendations of the Technical Committee of ILPES on the Programme of Work

The Programme of Work submitted by ILPES was adopted and supported by the Technical Committee of ILPES. Almost all the speakers expressed the appreciation of their governments for the role that ILPES had played as the centre from which the advances made in planning in Latin America originated and were disseminated, and also for the work that ILPES had done in providing training in specialized areas. It was also noted with satisfaction that the Programme of Work faithfully incorporated the recommendations of the Technical Subcommittee and of the Ministerial Meeting in Caracas. It was, therefore, certain that the fifth phase of the programme would record significant advances in the work undertaken and in the procedures used to achieve its goals, and that more efficient use would be made of the resources available to the Institute.

A number of delegates emphasized the usefulness of strengthening them by all possible means, and stressed the importance of the aspects concerning linkage and mutual support among the different programmes so that they would be mutually enriching; in addition, they advocated stronger links and adaptation to the Latin American situation, which would render ILPES more dynamic and flexible in its efforts to meet the specific needs of the different countries. That situation required a recognition of the multifaceted plurality which characterizes our countries.

The Technical Committee adopted the following recommendations:

1. To give attention first and foremost to research in and advisory assistance to development planning in the small countries, by specifically introducing the variable of s p a t i a l development. The results should be disseminated through courses held on the subject. It was also recommended that special efforts should be made to extend ILPES' services to the non-Spanish speaking countries of the Caribbean. It was, therefore, suggested that these problems should be discussed at the forthcoming Havana Meeting and proposals submitted on possible measures.
2. To give strong encouragement to horizontal co-operation among the countries which received contributions from ILPES, whether in the form of technical personnel and financing of travel expenses and living expenses so that better use may be made of the resources available for planning in the region, and so that the ILPES' programme may take advantage more and more of the practical experience of the planners from Latin America and the Caribbean and enable an exchange of experiences to assist the countries concerned. It was recommended that a regional inventory of the human resources in this field should be established.
3. To expedite and extend co-operation between ILPES and national training centres, in order to make greater use of the skills and experiences developed by these centres and to disseminate the services offered more widely and make greater use of the Institute's resources. The possibility of holding a regular central planning course or other forms of

subregional courses at different headquarters was a possibility that should be considered. ILPES should, as a rule, endeavour to secure association with national centres, in order to pursue international training activities in those centres provided that they fulfil the necessary technical conditions and that the respective governments could collaborate in financing them.

4. To give greater consideration to the social aspects, as an indispensable component of global planning, taking care to ensure that they were executed as a part of the various ILPES' programmes. In this connection, after the experience of the social planning course had been evaluated, consideration should be given to continuing and extending it in the countries of the region.
5. To ensure that the results of Latin American experience in planning and the new techniques worked out at the major academic centres were systematically incorporated into the programmes of work. To achieve this, the countries would have to be encouraged to take an active part in the design, content and execution of those programmes and at the same time they should maintain links among themselves. Special care should be taken to avoid the most common errors and to find solutions to practical problems. Emphasis should also be placed on the effective application of the recommendations on planning.
6. To develop the project of the Information System or Network for Planning and to use it as a support for the different programmes. In particular, to use this project to help solve the language barriers which have prevented widespread dissemination of ILPES' services and to try to have a more extensive dissemination covering all level of work involved in planning, and to extend it to all interest groups within the countries.
7. To pay greater attention to the problems of participation involved in planning, with a view to securing a basic consensus which will strengthen its viability and importance.
8. To pay more attention to the development of evaluation methods and systems for planning, which are compatible with the various characteristics and planning mechanisms of the region, and emphasize policy evaluation. In particular, it was recommended that the regular evaluation proposed by ILPES for the development of planning in Latin America should be started immediately, so that a regular report could be produced which would be useful to the countries. It should be pointed out that note was taken of how ambitious this undertaking was, but because of its importance it was deemed appropriate to begin it as soon as possible.
9. In keeping with the recommendations of the recent World Conference on Technical Co-operation among Developing Countries held in Buenos Aires and stated in the Plan of Action, and with the position adopted by the Latin American countries at different meetings, it was resolved to give the greatest possible support to horizontal co-operation with other regions, in particular with Asia and Africa where contacts had been already made at the above mentioned Conference. In this connection, the management of ILPES was requested to participate in the work that had been initiated by ECLAC and the Economic Commission for Africa (ECA), by giving effect to the proposal for horizontal co-operation with the participation of the countries of the region and support from the ECLAC Secretariat and ILPES. It was resolved furthermore, to send a message of greeting from the Second Conference of Ministers and Heads of Planning of Latin America and the Caribbean to the Conference of Planners of Africa, to be held next December, and to express support for the

co-operation initiatives to be undertaken jointly between the African planners and the Co-operation and Co-ordination System among the Planning Agencies of Latin America.

10. To consider modalities to obtain academic credit to graduates of ILPES courses in order to make a proper evaluation of the worth of the studies undertaken.
11. To strive to channel greater financial resources to enable ILPES complete its programmes satisfactorily, extend and improve them as recommended. Regardless of the international contributions, it is considered that it is a fundamental responsibility of the governments to ensure that ILPES can increase its capacity for non-remunerated support. As a supplement to this, it was suggested that new forms of co-operation should be explored which, through changes in the work systems, would enable ILPES to act more effectively without drawing too heavily on the available resources. Such a task would need the interest and decisive support of the countries in order to promote the use of national technical skills.

Finally, the meeting through its Chairman expressed satisfaction at the useful debate that had taken place which was attributable to the frank dialogue that had been held and the quality of the documents submitted by ILPES.

On the question of financing, the Chairman of the Technical Committee drew attention to the considerable importance of the matter of finance and added that the new responsibilities being assigned to ILPES would have to be evaluated in the light of the necessary resources. In other words, ILPES' activities would have to be costed in order to ensure that the contributions from the governments and other contributions would be enough to guarantee that its activities were carried out.

The Delegate of Colombia stressed the need for ILPES to have the financial resources to carry out its programme, so that the new Director of ILPES could fulfil the responsibilities placed upon him. He suggested that more specific proposals for contributions should be made. The Delegate of Colombia added that a submission of the accurate financial requirements for carrying out the programmes would be most useful to the United Nations Development Programme in its consideration of contributions to ILPES.

The Technical Committee supported the initiatives of the Chairman and of the Delegate of Colombia.

The representative of Honduras proposed that assistance should be provided to assess the fulfilment of recommendations. This proposal was adopted by the Committee.

The Director Designate of ILPES said that he was extremely satisfied with the proposals to assess ILPES' activities in order to estimate its resource requirements.

The Delegate of Mexico suggested that a comparative analysis of the long-term development strategies should be included in ILPES' research work, as this could provide a perspective for orienting ILPES' activities.

FOURTH MEETING OF THE TECHNICAL COMMITTEE OF ILPES

Guatemala City, Guatemala (23 November 1980)

Summary of conclusions and recommendations

1. With respect to the Programme of Work:
 - a) To examine the link between national plans and plans covering a subregion;
 - b) To include energy problems when considering development plans;
 - c) To study more closely the planning situation in Latin America;
 - d) To examine the link between economic plans and policies;
 - e) To make a thorough study of the methodologies to be used in the planning process;
 - f) To continue strengthening co-operation among training centres;
 - g) To give particular emphasis to strengthening mutual support among planners;
 - h) To incorporate the technical contributions of national agencies in the comparative studies done by ILPES;
 - i) To strengthen the research programme;
 - j) To stress the social content in global planning.
2. Several ministers raised the matter of financing, pointing out inter alia the need for the countries to give greater financial support to ILPES, and for shared costs systems to be established along the lines of the system used between the governments and the United Nations Development Programme (UNDP). They further suggested the use of indicative UNDP figures and other methods that should be considered very carefully, such as the direct contribution of experts from the countries in activities of priority interest, which could then be supported by ILPES. The Technical Subcommittee considered the ILPES Report of Activities to be a good one.
3. With respect to UNDP support, the Committee supported a resolution thanking UNDP for the recent contributions that it had made so far, and urged it to continue its collaboration since ILPES was a priority project for the countries. The Committee members also undertook to take the necessary steps through their Permanent Representative to the United Nations.
4. The Permanent Representative of UNDP then referred to future financing and made the commitment to convey to the high authorities of UNDP the demonstrations of support to ILPES from the governments of the region.

5. Lastly, the Technical Committee resolved to meet again during the Nineteenth ECLAC session in Montevideo, Uruguay, to examine in greater detail the sources of financing for the ILPES programme and to study carefully the specific projects, which the ILPES management was carrying out.

Resolutions

Considering:

That it is desirable for a regional institution such as ILPES to pursue studies on the planning process in Latin America and to continue to serve the governments in those areas that they request, within the framework of this subject.

That given the volume of work, and the international increases in cost it is necessary to continue to rely on the traditional sources which have supported ILPES' activities so far, namely the ministers and heads of planning.

Agree:

To express appreciation for the valuable support that UNDP has provided ILPES, primarily for its operation; and

To request UNDP to continue its support for the Institution, increasing also the amount of its financial support.

To take all the necessary steps to strengthen the financing of ILPES.

Considering the desirability of giving effect to the recommendations made during the meeting of the Technical Subcommittee and to adopt the decisions that these recommendations imply, the members of the Committee:

Agree:

To recommend to the Chairman of the Committee that a meeting of the Technical Subcommittee of ILPES be held in Montevideo, during the second fortnight of April 1981, on the occasion of the next meeting of the Economic Commission for Latin America (ECLAC).

That at that meeting, particular attention should be given to adopting those measures required for the stable and adequate financing of ILPES.

To recommend to ILPES that it prepare the necessary background information and that it design possible financing alternatives in consultation with the governments. These alternatives should submit the regular activities of ILPES separately from the special activities on specific items or for specific objectives.

FIFTH MEETING OF THE TECHNICAL COMMITTEE OF ILPES

Buenos Aires, Argentina (10 May 1983)

Considering:

That in June 1983 the ILPES has completed 21 years in the service of the planning bodies of the region, which it has greatly helped to strengthen.

That although the Institute is a permanent body of the United Nations, the United Nations has not guaranteed that it will provide the regular financial support necessary for the performance of the Institute's activities.

That the new programme of work adopted at the Fifth Meeting of the Technical Subcommittee (November 1982) and endorsed at the present meeting reflects the priorities established by the governments, including the priority put on expanding and strengthening the work in Central America and the Caribbean.

That there has been a substantial reduction in the financing from the main source, i.e., the United Nations Development Programme.

The Technical Committee of the Latin American Institute for Economic and Social Planning agrees to the text of this resolution:

1. Recognizes that the Latin American Institute for Economic and Social Planning is a body which is needed for planning and co-ordinating the economic and social policies in the region by means of the technical contributions it makes its terms of advisory services, research and training.
2. Exhorts the governments of the region to give the highest priority to defending the financing of the Latin American Institute for Economic and Social Planning in the forums of international bodies.
3. Considering that it is becoming necessary to establish a regular system of supplementary financing so that the Institute can be definitively consolidated.
4. Decides that this system will be based on inter alia voluntary contributions as determined by each country and that these contributions will be in convertible currency but can include national currency.
5. Decides that the countries will confirm the amount of their contributions no later than the end of October 1983 since those contributions must be taken into account in calculating the resources for the 1984 budget of the Institute.

6. Directs the Institute to keep the Technical Subcommittee informed of the implementation of these agreements.

It is agreed that the site of the next meeting of the Technical Subcommittee will be Mexico City.

SIXTH MEETING OF THE TECHNICAL COMMITTEE OF ILPES

Mexico City, (16 April 1985)

The Technical Committee of the Latin American Institute for Economic and Social Planning, taking into account the deliberations of its members and the results of the Seventh Meeting of the Technical Sub-Committee of the Latin American Institute for Economic and Social Planning unanimously adopts the following resolution:

The Technical Committee:

1. Notes with approval the report on activities for 1984 and requests ILPES to revise the programme of work for 1985, taking into account the suggestions made by delegations as contained in the report of its sixth meeting.
2. Take note of the revised version of the new institutional project for 1984-1986, updated for the biennium 1985-1986, and in this respect:
 - a) Approves the bases on which the project was updated;
 - b) Also approves the suggestions regarding resource derivation and use estimates for 1986;
 - c) Endorses the resolutions adopted at the seventh session of the Technical Sub-Committee of ILPES, in that the Technical Committee:
 - i) Reiterates its satisfaction concerning the fulfilment by the Executive Secretary of ECLAC of the recommendation to propose to the United Nations an increase in the resources of ILPES in the regular budget of the United Nations;
 - ii) Requests the member governments of ILPES to support, in the appropriate organ of the United Nations, the approval of this increase in posts which is crucial for the expansion of the professional critical mass of the Institution in 1986.
 - iii) Reiterates its gratitude to the United Nations Development Programme for its continued support of ILPES since its creation;
 - iv) Recommends to the Regional Bureau for Latin America and the Caribbean of the United Nations Development Programme that if possible it grants resources to the Latin American Institute for Economic and Social Planning from 1986 onwards, which are not less than the figure granted in 1984. These resources would be used to finance activities in priority areas of mutual concern to governments;

- v) Thanks the member governments for their contributions to the New Institutional Project of ILPES and requests those member governments which have not yet contributed to the New Institutional Project to give their most urgent consideration to bringing their regular contributions to the Latin American Institute for Economic and Social Planning up to date, in order to establish a minimum technical capacity which can respond to the requirements of the governments;
- vi) Expresses its satisfaction concerning the working relationships between ILPES and the Department of Technical Co-operation for Development (DTCD) and international bodies such as the Inter-American Development Bank (IDB) and the World Bank.

With regard to the decentralization of ILPES' activities:

- i) Expresses its satisfaction concerning the progress made in the establishment of the ILPES Unit for the Caribbean at the ECLAC Subregional Office in Trinidad and Tobago. Also recognizes the estimable participation of ILPES, together with ECLAC, in the activities of the Technical Secretariat of the mechanism grouping planners of the Caribbean.
- ii) Recommends that consideration be given as soon as possible to the measures needed to establish an ILPES Unit in Central America.
- iii) Recommends that ILPES, in its capacity as Technical Secretariat of SCCOPALC and with support from ECLAC, co-operate with the mechanism grouping planners from the Central American Isthmus.

4. With respect to the name of the Latin American Institute for Economic and Social Planning, endorses the resolution adopted at the seventh session of the Technical Sub-Committee of ILPES and agrees:

- i) To change the name of the Latin American Institute for Economic and Social Planning to "Latin American and Caribbean Institute for Economic and Social Planning".
- ii) To retain the acronym "ILPES" for the abbreviated denomination of the Institute, considering its generalized use in all languages and its recognition throughout the region.

5. Notes with satisfaction and expresses its gratitude for the offer of Colombia to host the Eighth Meeting of the Technical Sub-Committee of ILPES, which is expected to be held at the end of 1985 or beginning of 1986.

6. Recommends to the member governments that, in so far as they are able and within the framework of their national priorities, they consider the use of sources of co-operation, whether multilateral, bilateral, public, private or of any other description, in support of specific activities which might be requested from ILPES.
7. Commends the Department of Planning and Budget of Mexico on the excellent way in which it organized the meeting and thanks the Department of Foreign Relations for its contribution to the success of the Sixth Meeting of the Technical Committee of ILPES.

SEVENTH MEETING OF THE TECHNICAL COMMITTEE OF ILPES

Havana, Cuba (24 March 1987)

The Seventh Meeting of the Technical Committee of ILPES, bearing in mind the deliberations by its members and the decisions of the Ninth Meeting of the Technical Subcommittee of ILPES, unanimously adopts the following Resolution:

The Technical Committee:

1. Takes note with appreciation of the Report on Activities 1985-1986 and requests ILPES to include in its 1987 adjustment programme the recommendations submitted by Delegations contained in the Report of the Rapporteur.
2. Takes note of the Proposed Institutional Project 1987-1990 and in that regard:
 - a) Supports this proposal in accordance with the Resolution of the Ninth Technical Subcommittee, as well as the recommendations of this Meeting;
 - b) Recognizes the important work being done by the Institute in the conceptual and technical renovation of public policy co-ordination and planning;
 - c) Welcomes the new institutional organization of ILPES which includes such spheres as operational directions, technical co-ordination, specific projects, decentralized units and administrative support units;
 - d) Reaffirms its agreement with the principle embodied in the New Institutional Project 1987-1990, including:
 - i) the maintenance of the contribution amounts agreed upon and their payment schedules;
 - ii) the proposal regarding tripartite financing: United Nations, Member Governments and resources obtained by the Institute;
 - iii) the acknowledgement that Member Government contributions constitute the regular funding of the Institute's multilateral activities. In this sense, it urges Member Governments to take into consideration:
 - the proposed distribution of contribution as well as its schedule of implementation,
 - the standardization of internal regulations for payment of contributions,

- the maintenance of the possibility of paying in national currencies,
 - the establishment of the most appropriate modality for shortening the time limits for the Institute's cash receipts,
 - the possibility that Member Governments' pledges of contributions follow the same timetable ILPES uses in its Institutional Project;
- iv) the reaffirmation of the agreement on the need to maintain at least one permanent technical group whose size corresponds to the Institute's regular budget;
 - v) the need for ECLAC to maintain its present policy of reimbursing ILPES for overhead on Governments' contributions received by the Institute;
 - vi) the need to consider UNDP financial contributions exclusively as specific projects, and to temporarily support institutional expenses up to the maximum ILPES financial contribution to joint projects; UNDP is likewise called upon to consider the financing of other projects to be implemented by the Institute;
3. Reiterates its satisfaction at the activities carried out by the ILPES Unit for the Caribbean and is grateful for the support given by the ECLAC office in Port-of-Spain; and reiterates the need to provide greater resources for this Unit in order to ensure more effective technical cooperation with the countries of the region;
 4. Fully supports the Guatemalan initiative --endorsed by Nicaragua and Panama-- to create an ILPES Unit for the Central American Isthmus and welcomes the offer of the Government of Costa Rica to establish this Unit in San Jose. It likewise notes with satisfaction the support offered to this Unit by the ECLAC Office in Mexico and requests ILPES to take the measures needed to put it into operation;
 5. Expresses its gratitude to ECLAC and its Executive Secretary for their ongoing support and, in particular, the technical aid given to the Institute's activities;
 6. Reiterates its appreciation for the ongoing support given by the United Nations Development Programme to the different governments and to ILPES, highlights the UNDP's efforts to include regional priority areas in the 1987-1991 technical co-operation programming cycle;
 7. Expresses its appreciation for the valuable co-operation of the Inter-American Development Bank, the World Bank and the Department of Technical Co-operation for Development as well as that of non-member governments and institutions co-operating in ILPES activities. In this sense, it calls on these agencies and institutions to sign pluriannual co-operation agreements that will contribute to stabilizing the Institute's activities in the medium term;
 8. Welcomes and endorses the program to celebrate the 25th anniversary of ILPES;
 9. Decides to include Portuguese among the official languages of the Institute's inter-governmental meetings within the specific standards of the United Nations.

10. Decides to change the name of the Technical Committee to that of "Regional Council for Planning" and of the Technical Sub-committee to "Presiding Officers of the Regional Council for Planning".
11. Decides that the Conferences of Ministers and Heads of Planning of Latin America and the Caribbean held in the framework of SCCOPALC are to take place every four years, as of the next Conference to be held in 1989. It likewise agrees to hold special conferences between the ordinary conferences;
12. Expresses its gratitude to the Government of Venezuela for offering to host the 10th Meeting of the Presiding Officers of the Regional Council for Planning in Caracas, in March or April 1988;
13. Expresses its appreciation to the Government of Cuba and the Central Planning Board for their hospitality and the excellent organization of the Meeting.

EIGHTH MEETING OF THE REGIONAL COUNCIL FOR PLANNING

Montevideo, Uruguay (9 May 1989)

RESOLUTION CRP/VIII/01

1. Endorses and fully supports the resolutions PO/XI/01 of the XI Meeting of the Presiding Officers of the Regional Council for Planning (PO/RCP), held on 14 and 15 November 1988.
2. Approves the Activities Report for 1988 as well as the Proposal for the Working Programme for 1989 and requests ILPES to adjust it in accordance with the recommendations contained in the Rapporteur's Report.

RESOLUTION CRP/VIII/02

1. Endorses and supports resolutions PO/XI/02 in connection with Regional Project ILPES/UNDP/RLA/86/029 on both completed and future activities of the Project. Requests ILPES to include in its work programme the recommendations which will appear in the Rapporteur's Report.
2. Expresses its satisfaction with the structure of activities of the Project and the results obtained to date and which have been communicated to Member Governments. Recommends that the Project be supplied with new resources and thus satisfy in the best manner the requirements of the NPO's.
3. Emphasizes the results of the Working Group (Montevideo, 5-10 May 1989) on the activities carried out in the Caribbean, organized jointly by ILPES and the ECLAC Office in Port of Spain.

RESOLUTION CRP/VIII/03

As regards ILPES Office in Central America and Panama;

1. Supports Resolution PO/XI/03; thanks the Government of Costa Rica for its constant assistance to the Office, as well as the Governments of the Isthmus for carrying out such an intensive work programme;
2. Requests the Governments and the Co-operation Organizations to expand their financial assistance to ILPES for undertaking the activities required by the NPO's;
3. Calls on the UNDP, through its Special Programme for Central America and within its guidelines, to support the activities of ILPES in the subregion, in compliance with the requests of the Governments.

RESOLUTION CRP/VIII/04

1. Fully supports the function of ILPES as a necessary organization for planning and co-ordinating economic and social policies in the region, through its technical contributions in consulting, research, training and co-operation between planning agencies.
2. Approves the amount of government contributions suggested as necessary for the adequate functioning of ILPES.
3. Reiterates the need to maintain the financing system based on voluntary cash contributions of the member governments, which are requested to define the amount of their respective contribution before 31 July 1989, seeking mechanisms of payment or compensation for them.
4. Requests ILPES to propose new financing mechanisms which may complement its operative budget.

RESOLUTION CRP/VIII/05

Regarding the Intergovernmental Organizations acting in the area of planning and public management policies:

1. Expresses its satisfaction with the Report of the President of SCCOPALC for the period 1987-1989 and fully supports the proposals for its reinforcement.
2. Points out the preparatory work of ILPES for the organization of the VII Conference, expresses its satisfaction for the results attained and thanks the government of Uruguay for the excellent arrangements for the event.
3. Reiterates its thanks to the government of Spain for its offer to host the Extraordinary Conference to be held in 1992 as part of the celebration of the 500th Anniversary of the Discovery of America.

RESOLUTION CRP/VIII/06

With reference to the inter-agency relation of ILPES:

1. Reiterates its gratitude to the Inter-American Development Bank, the World Bank and its Economic Development Institute.
2. Expresses its gratitude to the International and Co-operative organisms which are supporting and executing joint activities with ILPES.
3. Reiterates its gratitude to those non-member governments such as The Netherlands, France, Spain and Italy for their support and requests that they continue co-operating with the activities of ILPES.

4. Expresses its recognition to UNDP and the Offices of the Resident Representatives as well as the Liaison Office with ECLAC and ILPES for the important support given to the work of the Institute.
5. Reiterates its recognition to the Executive Secretary of ECLAC for the constant support given to the activities of ILPES.
6. Emphasizes the importance of the New Agreement reached between the Secretary General of the OAS and ILPES, to carry out joint activities in the field of Social Policies.

RESOLUTION CRP/VIII/07

With regard to the ILPES Office for the Caribbean:

1. The Regional Council for Planning expresses its satisfaction for the work carried out to date by the Institute.
2. Requests the financial support of ILPES so that it can increase its activities in the subregion. In this respect, it suggests a broader financing of the UNDP/ILPES RLA/86/029 Project, in order to make possible greater relations of co-operation between the Caribbean countries and the remaining countries of the Region.

RESOLUTION CRP/VIII/08

Considering the Preliminary Draft of the Regulation of the RCP and its interim provisions and bearing in mind the need to appoint the Presiding Officers of the Regional Council for Planning,
The Regional Council for Planning

1. Approves the composition of the PO/RPC as follows:
 - a) five elected members: one President, two Vicepresidents, a Director and a Rapporteur;
 - b) one member appointed alternately, for successive meetings of the PO/RPC among the regions and subregions represented by the headquarters and the Offices of the Institute;
 - c) one member as representative of the host country of the corresponding meeting of the PO/RPC; if that country should already be a member of the PO/RPC, this body will invite another member government.

2. Establishes likewise the following provisions:
 - a) that only member governments who have attended a minimum of two thirds of the meetings convened by the RCP and its PO/RCP during the past eight years, shall be candidates to fill the five elective positions.
 - b) that at the IX RCP a specific Regulation for the articulation of the countries representing the present Headquarters and Offices of the Institute with the PO/RCP shall be discussed and approved.
 - c) that the first group of countries covered by sub-subparagraph 1.b) shall be those where the Headquarters and Offices of the Institute are located.
3. Decides that the following procedure shall be adopted for the discussion and approval of the Regulation
 - a) ILPES shall submit to the NPO of each country a revised version of the Preliminary Draft in accordance with the suggestions of this Forum within the following thirty days, incorporating the recommendations of ECLAC.
 - b) The member governments shall have seventy-five days to put forward comments on the text of the Preliminary Draft and forward them in writing to ILPES.
 - c) ILPES shall include these comments in a corrected version and shall distribute it to the members of the XII PO/RCP in which the VIII RCP delegates provisional approval of the Draft Regulations which shall be in force until the IX RCP is held.
 - d) Once this has been approved by the IX RCP, the final version entitled "Basic Rules and Regulations" shall be submitted to the corresponding Session of the Economic Commission for Latin America and the Caribbean for its ratification.

NINTII MEETING OF THE REGIONAL COUNCIL FOR PLANNING

Madrid, Spain (24/25 march 1992)

RESOLUTION CRP/IX/01

Approves with satisfaction the 1991 activity report presented by ILPES, together with the guidelines for 1992, and appreciates the efforts made to progressively concentrate its endeavors on a central core of priority activities.

Expresses its appreciation of the Institute's high standard of technical output, having regard to the reduction in its personnel and the financial difficulties with which it has been confronted.

Supports the initiative to make further concentration in ILPES program of activities, within its working guidelines for the future, with more specific and specialized attention to the field of strategic State management, within the framework of long-term plans and strategies, and in keeping with the new developments taking place in the region.

Expresses its approval of the efforts made to seek greater synergy with the basic work of the ECLAC Secretariat, compatible with the specific institutional identity of ILPES. It further recognizes the need for the Institute to broaden its institutional ties with those public bodies directly related to its new basic profile.

Recognizes that the changes currently taking place call for adjustments and modifications in its institutional organization as well as within the public administration itself, stresses the important part which ILPES has to play -given its technical capabilities and its role as a catalyst- in supporting the regional governments in these processes, and urges it to take up with determination the challenges presented by the need for adjustment and change.

RESOLUTION CRP/IX/02

Renews its commitment to the second phase of the New Institutional Project and encourages all Member Governments to expedite payment of their 1992 financial contributions.

Recognizes and expresses its appreciation for the effort made by some Member Governments in 1991 to bring their contributions up to date.

Calls upon those Member Governments whose contributions for previous years are still in arrears to make a determined effort to pay their outstanding contributions.

Confers a special mandate upon the Directorate of the Institute to make the necessary representations to the Governments concerned with a view to securing timely payment of such contributions, given the negative impact on the implementation of the working programme of ILPES caused by delays in the payment of government contributions.

RESOLUTION CRP/IX/03

Fully supports the efforts made by the Directorate General of ILPES to obtain additional financial support from governments of non-member countries, and asks those governments to give particular attention to any proposals submitted to them, in view of the urgent need to regularise and consolidate the budget sustaining the Institute's working programme.

Calls upon the international cooperation agencies of non-member governments to bestow preferential attention on the specific projects submitted for their consideration by ILPES.

Expresses its appreciation to the governments of non-member countries that have lent continuing support to the work of the Institute, in particular France, Italy, the Netherlands and Spain. At the same time, it requests these countries to maintain, and, where possible, increase their contributions, as well as expedite their procedures of project evaluation and release of funds, once a project has been approved.

RESOLUTION CRP/IX/04

Appreciates the support it has received from the Inter-American Development Bank and from the United Nations Development Programme through the financing of regional projects and national activities implemented by ILPES in various countries in the region.

Requests the authorities of both agencies to continue to provide their decisive support to make possible the implementation by ILPES of projects benefiting the countries in the region.

Further asks their authorities to approve the regional projects submitted for their consideration, given their unquestionable usefulness for an active exchange of experiences for which purpose ILPES may act as a catalyst.

Suggests the joint evaluation with the Institute of ways of implementing national activities that will permit the transfer and accumulation of knowledge and experience on a regional or sub-regional basis.

RESOLUTION CRP/IX/05

Considering the desire of the Member Governments to receive more information with respect to the procedure of appointment of the Director General of ILPES; and having regard to the fact that there are major institutional, functional and financial aspects connected to the future of ILPES and its related bodies which require fuller analysis and discussion as well as consultations with their respective governments.

Decides to postpone discussion to the next Sessions of the Economic Commission for Latin America (Santiago de Chile, April 8-15, 1992).

RESOLUTION CRP/IX/06

Expresses its appreciation to the Government of Argentina for offering to host the next Meeting of the Presiding Officers of this Council.

Approves that the XVth Meeting of Presiding Officers of the Regional Planning Council be held in the city of Buenos Aires in the fourth quarter of 1992.

TENTH MEETING OF THE REGIONAL COUNCIL FOR PLANNING

Mexico City, Mexico (21-22 July 1994)

RESOLUTION CRP/X/01

Approves with satisfaction the Report of Activities 1992-1993 as well as the Guidelines of the Work Programme 1994-1998 and recognizes the efforts made to focus on the priority topic established by governments: Strategic Management of the State.

Reiterates its satisfaction regarding the functioning of the new organizational structure of ILPES and the selection of working spheres directly linked to the present profile of activities.

Expresses the interest to give more flexibility to the Institute through a more appropriate equilibrium between expenditures on permanent staff of ILPES and those on external consultants.

Concurs with the proposal of deepening and consolidating this profile in the future. It specially requests ILPES to consider in its future annual work programmes the suggestions of the members of the CRP described hereinbelow:

- a) To emphasize the promotion of the exchange of experiences in the processes of State modernization regarding results, obstacles and perspectives.
- b) To emphasize, in this exchange of experiences, matters related to privatization and State regulation; support systems for the decision-making process and presidential management; sustainable development and environment; management of the integration processes; the use of modern systems in computers and telecommunications in the strategic management of the State; mechanisms for the integration of planning and budget.
- c) Promote the exchange of experiences on the relations between strategic management, structural reforms and public policies given the need to ensure the execution of proposals of economic and social transformation.
- d) Increase the capacity of ILPES to cooperate with governments on the achievement of a regional view of the economic and social transformations and their link with the processes of State reform and modernization, specially through horizontal technical cooperation. To this end request is made to ILPES to consider the establishment of a documentation and information bank and the use of modern systems of communications like electronic mail for the exchange of backgrounds and experiences.

- e) Strengthen the link of ILPES with governments, universities and academic centers for the preparation of research studies on the new role of planning in the framework of the processes of State Reform and Modernization. Request is also made to ILPES to support post-graduate studies in areas related to the new profile of activities.
- f) Promote research and exchange of information on institutional reforms in the economic as well as social and political areas.

Requests ILPES to submit, as concerns the proposals of governments, the needs of financing for the execution of these activities to the Seventeenth Meeting of the Presiding Officers of the CRP and requests the required support from governments to take the corresponding steps.

Expresses its satisfaction for the activities carried out with ECLAC in areas linked to economic reforms and public strategic management and requests that this collaboration be increased.

Requests ILPES to strengthen its publication programme in order to spread the experiences of governments and its technical contributions and supports fully the publication of the Bulletin of the Institute.

RESOLUTION CRP/X/02

Takes note and approves the Report (1993-1995) on the financial situation of the Institute and its projections.

Reiterates that the Regular System of Governmental Contributions (SRAG) is a very important source of the institutional financing of ILPES and therefore ratifies the decision that all government members of the CRP make contributions to the System and that there be no remission of debts. Thanks the governments that make their contributions in a regular and appropriate manner. Thanks and recognizes the efforts made by Cuba, Panama and Paraguay and those that are being made by Ecuador, Guatemala and Nicaragua to pay their outstanding contributions. Requests the President of the CRP and the Director of ILPES to plan with the countries that still have pending contributions, the time limits for their payments. The Office of the Director of ILPES will revise the status of the SRAG and will submit its conclusions to the consideration of the Seventeenth Meeting of the Presiding Officers of the CRP.

Reiterates its recognition to the Executive Secretariat of ECLAC for the support it gives to ILPES.

Requests ILPES to continue and increase its efforts in the obtaining of financial resources from other sources.

Recommends that governments, as part of their cooperation activities, finance the participation of their technical staff in ILPES programmes, that they determine by common agreement.

Expresses its concern for the drastic reduction of the resources of the Regional Programme of the United Nations Development Programme (UNDP), an important source of financing of ILPES activities in the past.

Thanks the cooperation of the IAP of France and of ICI-AECI of Spain and underlines the important technical meetings and training programmes that have been carried out with their technical and financial support and requests them to continue with this support.

Thanks the Governments of Italy and the Netherlands for their disposition to consider the projects submitted by ILPES and requests them to accelerate their definite approval.

Requests the Director of ILPES to continue the steps taken with the International Japanese Cooperation Agency (JICA) to obtain its support for projects of technical cooperation in training and exchange of experiences on the topic of State Strategic Management.

Supports fully the cooperation agreements of ILPES with the International Association of Public Budget as well as the orientation of their joint activities.

RESOLUTION CRP/X/03

Expresses its great satisfaction for the admission of Spain to the Regional Council for Planning and decides to add one Presiding Officer of the CRP, so that the countries outside the Region that might join, be represented at the Meetings of the Presiding Officers of the CRP which will correspond, by decision of this Council and until the next elections, to Spain.

Requests the President of the CRP and the Director of ILPES to continue taking steps for the admission of Portugal to the CRP and to take them with regard to the governments of France, Italy and the Netherlands.

Expresses its satisfaction for the new format of the Conference that takes into account the suggestions of the Member Governments with the aim of improving its functioning. Considers of high priority the topic chosen for the Ninth Conference: State Reform and Modernization.

Requests the Presiding Officers of the CRP to consult with Member Governments in order to establish the host country for the Tenth Conference that will take place in 1998. Approves with satisfaction the offer of Venezuela to host the Seventeenth Meeting of the Presiding Officers of the CRP that should take place during the second quarter of 1995.

RESOLUTION/CRP/X/04

The members of the Tenth CRP express their recognition to the Government of Mexico and especially to the Secretariat of Finance and Public Credit, for the optimal organization of the Ninth Conference and the Tenth CRP and for the warm hospitality received.



