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**REPORT OF THE AD HOC WORKING GROUP
ESTABLISHED PURSUANT TO RESOLUTION 553(XXVI)**

02-3-210

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INTRODUCTION

The Ad Hoc Working Group established pursuant to resolution 553(XXVI) of the Economic Commission for Latin America and the Caribbean held one meeting during the period under review in accordance with resolution 578(XXVIII), wherein the Commission approved the programme of work for the ECLAC system for the biennium 2002-2003 and requested the Ad Hoc Working Group to continue to collaborate with the Executive Secretary in setting priorities for the programme of work and in the debate and analysis of strategic directions for the future activities of the Commission.

Accordingly, the sixth meeting of the Ad Hoc Working Group was held in Santiago, Chile, on 30 and 31 August 2000 to define the priorities of the programme of work of the ECLAC system, which had been adopted at the twenty-eighth session in Mexico. It was attended by representatives of 24 member States. ECLAC division directors and the main officers responsible for the execution of the different subprogrammes introduced them and drew attention to the most important subject areas. The floor was then declared open for debate on the establishment of priorities. Some changes were made in the order of priority given to some activities on the programme of work, as reflected in the report of the meeting (LC/G.2131(GET.6/3)).

During the general discussions, participants commented on the much more favourable climate for setting priorities compared with the situation that had prevailed at earlier meetings of the Ad Hoc Working Group, when budgetary constraints made it highly uncertain whether some of the scheduled activities listed in the respective subprogrammes of work would ever be implemented. Several delegations urged the secretariat to adapt the methodology applied in its studies so that small countries could be treated as a separate category; some wished to see greater priority given, within the programme of work, to the problem of natural disasters. Another delegation stressed the importance of reflecting in the programme of work the spirit of the resolution on equity, development and citizenship within the framework of the commitment adopted by countries at the twenty-eighth session of the Commission.

The ECLAC secretariat reported on the advances made in modernizing internal management procedures since the previous meeting and suggested that it might be appropriate to reflect on the relevance of the Group's mandate and on whether it should be adapted to reflect the new working conditions existing within the Commission.

In the two previous bienniums, the Ad Hoc Working Group had sought to fulfil its mandate by first considering issues relating to the programme of work and subsequently dealing with the modernization of internal management procedures. However, although work on modernization had continued during the biennium under consideration, no changes had occurred during the second half of the period to warrant convening a meeting of the Group. Thus, bearing in mind that such issues could be addressed at the twenty-ninth session, the Chairman of the Group, in consultation with the ECLAC secretariat, decided not to convene a meeting in 2001.

UNITED NATIONS

**ECONOMIC COMMISSION
FOR LATIN AMERICA
AND THE CARIBBEAN –
ECLAC**



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**REPORT OF THE SIXTH MEETING OF THE AD HOC WORKING GROUP ESTABLISHED
PURSUANT TO RESOLUTION 553(XXVI)**

Santiago, Chile, 30-31 August 2000

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1. Mandate

1. Pursuant to resolution 553(XXVI) adopted at its twenty-sixth session, the Economic Commission for Latin America and the Caribbean (ECLAC) established an ad hoc working group open to all ECLAC members. The group, in consultation with the Executive Secretary, is empowered to define priorities for the work programme and to recommend to the Commission strategic directions for its future activities, taking into account development priorities for Latin America and the Caribbean as well as budgetary considerations. The mandate was renewed by the Commission in its resolution 565(XXVII), adopted at its twenty-seventh session, and in its resolution 578(XXVIII), adopted at its twenty-eighth session.

2. Place and date of the meeting

2. The sixth meeting of the Ad Hoc Working Group was held in Santiago, Chile on 30 and 31 August 2000.

3. Attendance¹

3. The meeting was attended by representatives of the following States members of the Economic Commission for Latin America and the Caribbean: Argentina, Bolivia, Brazil, Chile, Colombia, Costa Rica, Cuba, Dominican Republic, Ecuador, France, Guatemala, Haiti, Italy, Mexico, Netherlands, Nicaragua, Panama, Paraguay, Peru, Portugal, Spain, United States, Uruguay and Venezuela.

4. The meeting was chaired by Ricardo Cámara, Director General, Office of Economic Relations with Latin America, and Asia and the Pacific, in the Ministry of Foreign Affairs of Mexico.

4. Agenda

5. The Ad Hoc Working Group adopted the following agenda:

1. Definition of the priorities of the programme of work of the ECLAC system for the biennium 2002-2003
2. Progress recorded by ECLAC in modernizing internal management procedures since the previous meeting (New York, 8-9 July 1999)

¹ See annex 1.

5. Summary of proceedings

(a) General discussions

6. The Chairman of the Ad Hoc Working Group, in declaring open the meeting, expressed satisfaction at being able to participate in its deliberations and stated that ECLAC had earned the appreciation of all the countries in the region. In recent years, it had successfully adapted its role in line with the enormous changes occurring within the region and the challenges that they entailed. Indeed, it was the only organization devoted systematically to the study of development issues in Latin America and the Caribbean, combining its analytical work with the dissemination of specialized information, the provision of advisory services and training and support for regional and international cooperation. ECLAC had thus established itself as an economic think-tank for Latin America and the Caribbean.

7. At the close of its twenty-eighth session in Mexico in April 2000, the Commission had adopted the programme of work for the biennium 2002-2003 and had renewed the mandate of the Ad Hoc Working Group, thereby enabling it to pursue its collaboration with the Executive Secretary in setting priorities for the programme and to contribute to discussions and analyses of the strategic course of action to be adopted for the future. The current meeting, which was taking place in much more favourable conditions than in the past, promised to be of great value and yet another example of the Group's relevance and of the high level of consensus among member countries and the Executive Secretary of the Commission in determining priorities.

8. The Executive Secretary of ECLAC made certain general observations on the Commission's activities. He gave a brief outline of the principal meetings that had been held since the twenty-eighth session in Mexico, in particular, the second Regional Conference in Follow-up to the World Summit for Social Development, held in Santiago, Chile and the Regional Meeting on Information Technology for Development, held in Florianópolis, Brazil, which culminated in a declaration which had served as an important input at the recent session of the Economic and Social Council.

9. Among the planned activities referred to by the Executive Secretary were the Latin American and Caribbean Regional Consultation on Financing for Development, scheduled to be held in Bogotá, the Regional Meeting in Follow-up to the United Nations Conference on Human Settlements (Habitat II) and the meeting of the Presiding Officers of the Regional Conference on Women in Latin America and the Caribbean.

10. Turning to other areas, the Executive Secretary reported on the full incorporation of the Latin American and Caribbean Institute for Economic and Social Planning (ILPES) within ECLAC, a measure of particular relevance for its training activities, and pointed to the use of new facilities in that area. He also mentioned the establishment of the ECLAC office in Bogotá and the support activities provided for the Summit of the Americas and the Free Trade Area of the Americas in ensuring full complementarity between the work of ECLAC and the interests of the countries participating in that process. He also drew attention to the incorporation of performance indicators in the Commission's programme of work.

11. The Executive Secretary drew attention to the dissemination activities being carried out by the Commission to project its activities and publications, both in print and electronic form. A new uniform style had been adopted for the graphic design of the publications and a dynamic line of publications were being produced jointly with commercial publishing houses. Indeed, significant progress had been achieved in that area. With respect to electronic publications, visits to the ECLAC Web site had

increased exponentially, and the site was currently being redesigned to reflect the veritable revolution being recorded in the field.

12. The Regional Advisor on International Communications for Development in the Programme Planning and Operations Division made an audiovisual presentation on the changes to the ECLAC Web site and the incorporation of new technologies. He quoted statistics on the growing number of visitors to the site and on the documents downloaded from the Web, which had led to a significant increase in the number of subscribers to the various publications, confirming the relevance of the Commission's work. Plans for the future included increasing the dissemination of documents, making the ECLAC Web site more user-friendly and adding new services, in order to better serve the Governments and institutions in the region.

13. During the general exchange of views among delegations, participants congratulated ECLAC on the progress achieved in the last biennium and expressed support for the direction of its work. Several delegations stated their satisfaction with the advances in the Web site design, but stressed that technological diffusion should not replace diffusion by traditional methods, since not all countries had equal access to the necessary electronic facilities. One delegation proposed setting up a directory of national agencies that possessed databases on indicators in each country and suggested that such a directory, including the electronic address of the relevant agencies, might be published through the ECLAC Web site, to facilitate direct contact with them.

14. Attention was drawn to the importance for countries to remain in constant touch with the ECLAC secretariat to ensure that the region's priorities were duly reflected in the programme of work. Clear-cut procedures should be established to govern coordination and interaction between the secretariat of the Commission and regional and subregional integration groupings in Latin America and the Caribbean.

15. Several delegations urged ECLAC to adapt the methodology applied in its studies so that small countries could be treated as a separate category.

16. Various delegations wished to see greater priority given, in the programme of work of ECLAC, to natural disasters to which many countries of the Central American and Caribbean subregions were particularly at risk. One delegation suggested that the work in that field should not be limited to the ravages caused by hurricanes but should encompass other phenomena, such as earthquakes and droughts, whose consequences were dramatic. It therefore advocated the establishment of technical assistance programmes for different disasters scenarios. In that connection, one delegation specifically requested that a permanent programme should be set up with special staffing and resources for studying natural disasters and providing assistance to countries.

17. One delegation reiterated the importance for the programme of work to reflect the spirit of the resolution on equity, development and citizenship, within the framework of the commitment made by countries at the twenty-eighth session of the Commission in Mexico.

18. At the enquiry of some delegations, the ECLAC secretariat recalled that the meetings of the Ad Hoc Working Group had been held in Santiago to enable delegates of member Governments to examine the priorities of the programme of work with the participation of the directors of the divisions responsible for the different subprogrammes. On the other hand, when the purpose of the meetings was to analyse the reform process in the United Nations, its impact on the Commission generally and reform of management

procedures in ECLAC, in particular, the Ad Hoc Working Group had met at United Nations Headquarters in New York, to allow for the participation of officers from the permanent missions of Member States to the United Nations, who had a thorough knowledge of the General Assembly resolutions and the provisions of its subsidiary bodies that had a bearing on the work of ECLAC. In that connection, the Chairman of the Ad Hoc Working Group recalled the original mandate contained in resolution 553(XXVI) and stated that any country desirous of changing that or any other aspect of the Group's work should put forward a recommendation at the next session of the Commission scheduled to be held in Brazil in 2002.

19. The delegation of Mexico, with support from the Netherlands, wished to have placed on record their request for meetings of the Ad Hoc Working Group to be held outside of Santiago. That delegation also proposed that the ECLAC secretariat should initiate consultations on modernization of the mechanism to ensure greater transparency and efficiency and to avoid the duplication of work with other bodies in preparation of the work programme.

20. The Deputy Executive Secretary thanked participants for the enthusiasm shown in the analysis of the priorities of the programme of work. The work carried out was extremely valuable, since it gave a greater degree of fulfilment to a process initiated in 1999, three years before the programme was to come on stream. At the same time, it was a complex exercise as it was easy to confuse the concept of "priority" with that of "appreciation". The Commission had used the expression "relative priority" in the classification of the scheduled activities, which helped to explain that it was not a matter of treating one activity as being more or less important than another.

21. Reference was made to the role fulfilled by the Ad Hoc Working Group since its inception at a time when, unlike the current situation, budgetary constraints were particularly acute, and when the implementation of some scheduled activities could have been jeopardized, hence the importance of establishing priorities. It would perhaps be appropriate to reflect on the relevance of the group's mandate and on the need to adapt it to the new working conditions existing in the Commission.

22. The Chairman of the Ad Hoc Working Group closed the meeting with an expression of thanks to all the delegations for their spirit of willingness, which had enabled the Group to cover a wide range of issues within a very short space of time.

(b) Review of subprogrammes

23. In presenting the subprogrammes, the directors of divisions and the main officers responsible for their implementation drew attention to the most important areas of work. This presentation opened up the discussions on the establishment of priorities.

24. One delegation suggested that the secretariat should take into consideration the issue of incentives for retooling of productive enterprises under subprogramme 2. With reference to subprogramme 3, it would be appropriate to focus on the coordination of the fiscal and financial policy in the area of decentralization. Another delegation was of the view that the issue of fiscal federalism, which perhaps should be dealt with in some one of the studies under consideration for the next biennium in that subprogramme. A recommendation was put forward for institutionalization of population policy in subprogramme 6 and coordinating development with demographic, economic and environmental variables and sustainable land-use management (subprogrammes 6, 8 and 9).

25. With reference to subprogramme 7, one delegation suggested strengthening public sector programming in a multi-year framework, bearing in mind that that sector had acquired greater importance in recent years.
26. Several delegations drew attention to the vulnerability of the countries of the Caribbean, in terms not only of geographic location but also of their economic and social conditions, and, in particular, their trade linkages with the rest of the world. They advocated giving greater priority to training activities to enable local officials to take responsibility for natural disaster mitigation and for coordinating tasks when such disasters arose. The subregion should be much more closely integrated into the work of the Commission, a situation which would be reflected in a greater number of projects and programmes for the countries in question.
27. In reply to an enquiry from one delegation, the Director of the ECLAC Subregional headquarters for the Caribbean reported that that office was working in close collaboration with the Association of Caribbean States to which it was providing technical assistance on a constant basis in a wide range of fields. Strong ties had also existed with the Caribbean Development Bank, which in recent years were centred mainly on activities directed towards poverty eradication.
28. With respect to subprogramme 5, various delegations expressed an interest in obtaining gender-sensitive statistics and demographic studies.
29. The delegation of Nicaragua referred to the customs union between Guatemala, Nicaragua and El Salvador, an issue, which should, in its view, be taken into account in any study of ECLAC. It would also be very useful to carry out studies on the possible link between the integration process in Central America and the Free Trade Area of the Americas.
30. The Director of the Programme Planning and Operations Division explained that activities for the subregions of the Caribbean, and Mexico and Central America were provided for under all the subprogrammes but not limited to the activities appearing on those lists.
31. Annex 2, entitled "Changes suggested by the Ad Hoc Working Group to the order of priorities proposed by the ECLAC secretariat for the implementation of the programme of work of the ECLAC system, 2002-2003" sets forth the changes proposed by the Ad Hoc Working Group.

Annex 1

LIST OF PARTICIPANTS

A. Member States of the Commission

ARGENTINA

Representative:

- María Cristina Castro, Consejero, Embajada de Argentina en Chile

BOLIVIA

Representative:

- Javier Jiménez, Cónsul Adjunto, Consulado General de Bolivia en Chile

BRAZIL

Representative:

- Carlos Luis Dantas Coutinho Perez, Segundo Secretario, Oficial de Enlace con la CEPAL, Embajada de Brasil en Chile

Delegation member:

- Pedro Miguel de Costa e Silva, Segundo Secretario, Embajada de Brasil en Chile

CHILE

Representative:

- Germán Ibarra, Consejero, Departamento Naciones Unidas, Dirección de Política Multilateral, Ministerio de Relaciones Exteriores

COLOMBIA

Representative:

- Antonio González Castaño, Ministro Consejero, Embajada de Colombia en Chile

Delegation member:

- Luis Alberto Pardo Beltrán, Primer Secretario, Embajada de Colombia en Chile

COSTA RICA

Representative:

- Wagner Obando Canales, Consejero, Embajada de Costa Rica en Chile

CUBA

Representative:

- Dionisio González Pérez, Consejero Comercial y Económico, Embajada de Cuba en Chile

DOMINICAN REPUBLIC

Representative:

- Víctor Núñez Santana, Primer Secretario, Embajada de República Dominicana en Chile

ECUADOR

Representative:

- Isabel Albornoz Garzón, Encargada de Negocios, Embajada de Ecuador en Chile

Delegation member:

- Francisco Contreras Domínguez, Adjunto Civil, Embajada de Ecuador en Chile

FRANCE

Representative:

- Renaud Salims, Primer Secretario, Embajada de Francia en Chile

GUATEMALA

Representative:

- Carlos Ramiro Santiago, Ministro Consejero, Embajada de Guatemala en Chile

HAITI

Representative:

- Guy Pierre Andre, Embajador de Haití, Embajada de Haití en Chile

Delegation member:

- Petuel Raymond, Ministro Consejero, Embajada de Haití en Chile

ITALY

Representative:

- Francesco Di Nitto, Primer Secretario, Embajada de Italia en Chile

Delegation member:

- Daniela Fulvi, Asistente Comercial, Embajada de Italia en Chile

MEXICO

Representative:

- Ricardo Cámara, Director General, Dirección General de Relaciones Económicas con América Latina y Asia-Pacífico, Secretaría de Relaciones Exteriores

Delegation members:

- Otto Granados Roldán, Embajador de México en Chile, Embajada de México en Chile
- Adalberto Saviñón, Asesor de la Subsecretaría de Naciones Unidas y Organismos Internacionales
- Rosa María Rubalcava, Presidenta, Población y Desarrollo, Consejo Nacional de Población
- Ricardo Domínguez Trejo, Director Técnico de la Dirección General de Contabilidad Nacional, Estudios Socioeconómicos y Precios, Instituto Nacional de Estadística, Geografía e Informática
- Manuel Frago, Subdirector de Asuntos Hacendarios con América del Sur, Secretaría de Hacienda y Crédito Público
- Francisco José Valdés Roa, Agregado Económico, Embajada de México en Chile

NETHERLANDS

Representative:

- Menno Lenstra, Encargado de Negocios, Embajada Real de los Países Bajos en Chile

NICARAGUA

Representative:

- Alejandro Aráuz, Asesor en Asuntos Económicos, Dirección Superior, Ministerio de Fomento, Industria y Comercio

Delegation member:

- María Josefina Lagos de Cardenal, Ministro Consejero, Embajada de Nicaragua en Chile

PANAMA

Representative:

- Hernán Arboleda, Economista, Dirección de Políticas Públicas, Ministerio de Economía y Finanzas

Delegation members:

- Jaime Serrano Rivas, Ministro Consejero, Embajada de Panamá en Chile
- María del Carmen Harris Enseñat, Agregada de Comunicación, Embajada de Panamá en Chile

PARAGUAY

Representative:

- Luis González Arias, Embajador del Paraguay en Chile

Delegation members:

- Carlos Scavone Godoy, Ministro de Embajada, Embajada del Paraguay en Chile
- Haydee Dienstmaier, Primera Secretaria, Embajada de Paraguay en Chile

PERU

Representative:

- César de las Casas Díaz, Consejero, Jefe del Departamento Económico y Comercial, Embajada del Perú en Chile

Delegation member:

- José Carlos Eyzaguirre Bernal, Consejero Asuntos Económicos, Embajada del Perú en Chile

PORTUGAL

Representative:

- Paulo Chave, Consejero, Embajada de la República Portuguesa en Chile

SPAIN

Representative:

- Ricardo Mor Sola, Primer Secretario y Oficial de Enlace con la CEPAL, Embajada de España en Chile

UNITED STATES

Representative:

- Thomas Mitnacht, Primer Secretario, Oficial de Enlace con la CEPAL, Embajada de Estados Unidos en Chile

URUGUAY

Representative:

- Alejandra Costa, Tercer Secretario y Cónsul, Embajada del Uruguay en Chile

VENEZUELA

Representative:

- Fernando Hernández Rodríguez, Viceministro de Planificación Económica y Social, Ministerio de Planificación y Desarrollo de la Presidencia de la República (CORDIPLAN)

Delegation members:

- Delma Miralles, Ministro Consejero, Encargada de Negocios a.i., Embajada de Venezuela en Chile
- Carolina Malavé Vera, Directora de Formulación de Políticas y Planes, Ministerio de Desarrollo Social
- Gilberto Jaimes, Agregado Comercial, Embajada de Venezuela en Chile

B. ECLAC secretariat

Economic Commission for Latin America and the Caribbean (ECLAC)

José Antonio Ocampo, Executive Secretary
Reynaldo Bajraj, Deputy Executive Secretary
Miriam Krawczyk, Director, Programme Planning and Operations Division
Alicia Bárcena, Director, Environment and Human Settlements Division
Daniel Blanchard, Director, Population Division-Latin American and Caribbean Demographic Centre (CELADE)
Axel Dourojeanni, Director, Natural Resources and Infrastructure Division
Rolando Franco, Director, Social Development Division
Jorge Katz, Director, Division of Production, Productivity and Management
Pedro Sáinz, Director, Statistics and Economic Projections Division
Barbara Stallings, Director, Economic Development Division
Adriana Valdés, Director, Documents and Publications Division
Vivianne Ventura Dias, Director, International Trade and Finance Division
Sonia Montaña, Chief, Women and Development Unit
Edgar Ortigón, Coordinator, ILPES
Petrus Heins, Deputy Director, Programme Planning and Operations Division
Raúl García Buchaca, Programme Officer, Programme Planning and Operations Division
Gerardo Mendoza, Associate Programme Officer, Office of the Secretary of the Commission
Luis Yañez, Legal Assistant, Office of the Secretary of the Commission

ECLAC Subregional headquarters for the Caribbean

Len Ishmael, Director

ECLAC Subregional headquarters in Mexico

Jorge Mattar, Research Coordinator

Annex 2

**CHANGES SUGGESTED BY THE AD HOC WORKING GROUP TO THE ORDER
OF PRIORITIES PROPOSED BY THE ECLAC SECRETARIAT FOR THE
IMPLEMENTATION OF THE PROGRAMME OF WORK
OF THE ECLAC SYSTEM, 2002-2003**

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 1: LINKAGES WITH THE GLOBAL ECONOMY, INTEGRATION AND REGIONAL COOPERATION					
<u>Subject area 1.2:</u> The rules governing international trade, integration trends and national trade policies (a) <u>Organization and substantive servicing of meetings of experts</u> Two meetings of experts (one in each year of the biennium) to examine national trade policies in the light of trends in the system of multilateral trade rules and the development of subregional, regional and hemispheric integration. (b) <u>Non-recurrent publications</u> (i) Two studies (one in each year of the biennium) on the main developments within the World Trade Organization (WTO) and the trade policies of the large industrialized countries. (ii) Two studies (one in each year of the biennium) on changes in the law, policies and institutional issues relating to international trade conducted by the countries of Latin America and the Caribbean and their impact on economic integration. (iii) A study on the relationship between the specific regulatory framework of services and international trade disciplines, with a view to strengthening regulation and supervision in various sectors.		X (2)		10	
		X (2)		18	
	X ² (2)	x (2)		18	
		X	x	8	

¹ In these tables, **x** is used to refer to the order of priority originally proposed by the ECLAC secretariat and **X**, to the new priority attributed by the Ad Hoc Working Group following its deliberations.

SUBPROGRAMMES / SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITIES			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 2: PRODUCTIVE, TECHNOLOGICAL AND BUSINESS DEVELOPMENT					
<u>Subject area 2.2:</u> Development of the environment in which companies operate: technology and human resource markets and support policies for business development (continued) <p>(b) <u>Non-recurrent publications</u> (continued)</p> <p>(iii) A study on the decentralized local dimension of industrial competition policies in selected countries in the region.</p> <p>(iv) A study on diverse strategies in trade integration and export specialization in agricultural and agro-food products, with special attention to subregional integration groups and changes on the international scene.</p> <p>(c) <u>Technical material</u></p> <p>Updating and improving the system of information on international trade in agricultural products and their respective indicators and matrices.</p> <p>(d) <u>Operational activities</u></p> <p><u>Advisory services</u></p> <p>Provision of technical cooperation services to countries in the region that request them in areas relating to hemispheric integration and strategies for specialization in the agricultural and agro-food sector (XB).</p>					
			X	12	
	X	x		12	
		X		10	2
		X		12	4

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 2: PRODUCTIVE, TECHNOLOGICAL AND BUSINESS DEVELOPMENT					
<p><u>Subject area 2.3:</u> Strengthening the key agents of industrial and agricultural development: transnational corporations, domestic conglomerates, and small and medium-sized enterprises (continued)</p> <p>(c) <u>Non-recurrent publications</u></p> <p>(i) A study on changes in the position of the major domestic conglomerates of industrial companies with respect to subsidiaries of transnational companies established in the region.</p> <p>(ii) A study on the status of policies for support to small and medium-sized enterprises in countries of the region and future trends.</p> <p>(iii) A study on the development of agricultural production and their environmental and socio-economic impact.</p> <p>(iv) A study on the performance of agents in investment and technical progress in the Brazilian economy (this activity will be carried out by the ECLAC office in Brasilia).</p>					
		X		12	
	X	x		12	4
	X	x		12	4
		X		12	

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 3: MACROECONOMIC POLICIES AND GROWTH					
<p><u>Subject area 3.2:</u> Analysis of the situation of the Latin American and Caribbean economies (continued)</p> <p>(b) <u>Non-recurrent publications</u> (continued)</p> <p>(iv) A study on employment and social equity in the labour market, in which the relationship between labour supply and demand will be examined. The study will focus on the evolution of various characteristics of labour supply, such as education, gender and experience, with special attention to the new participants on the labour market. The most noteworthy labour demand patterns will be examined, in particular job categories exhibiting growth and their specific requirements. The degree of consistency between supply and demand variables will have an effect on the future evolution of social equity on the labour market and the social sustainability of growth patterns.</p> <p>(v) A study on a high priority issue in the Latin American and Caribbean situation.</p> <p>(vi) A study on the responses of the Argentine economy to disruptions originating in the real or financial sectors (this activity will be carried out by the ECLAC office in Buenos Aires) (XB).</p> <p>(vii) A study on the macroeconomic prospects of the Southern Common Market (Mercosur) (this activity will be carried out by the ECLAC office in Buenos Aires) (XB).</p> <p>(viii) A study on the use of fiscal goals in financial programming in Brazil and a comparison with the experiences of other countries (this activity will be carried out by the ECLAC office in Brasilia).</p>		X		24	
			X	24	
		X		10	8
		X		10	8
		X	x	8	8

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 4: SOCIAL DEVELOPMENT AND EQUITY					
<u>Subject area 4.1:</u> Formulation, management and evaluation of social policies, programmes and projects (continued)					
(d) <u>Operational activities</u> (continued)					
(ii) <u>Group training</u>					
Organization of intensive training courses or workshops in countries of the region that request them in the management and monitoring of social programmes and projects (XB).		X	x	2	4
(e) <u>Intermediate activities</u>					
Support to the social investment fund network.		X	x		4

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 7: PLANNING OF PUBLIC ADMINISTRATION					
<u>Subject area 7.2:</u> Decentralization, land-use planning and management of local development (continued) <p>(b) <u>Non-recurrent publications</u></p> <p>(i) Four case studies on development and local management in selected countries in the region based on the analysis of structures and production inter-relationships and on the analysis of the effects of the former on job creation and local projects.</p> <p>(ii) A study on the design and application of policies for promoting productive development at the local level.</p> <p>(iii) Four case studies on development and land-use policies and instruments in Latin America and the Caribbean, two in metropolitan areas and the other two on binational integration in frontier regions.</p> <p>(iv) A study on decentralization in Latin America and the Caribbean, with special attention to the participation of civil society and governance.</p> <p>(v) Two studies on participatory structures and land-use planning in selected countries of the region.</p>		X (4)		4	12
		X	x	1	3
		X (4)		4	12
			X	1	3
			X (2)	2	4

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
SUBPROGRAMME 8: ENVIRONMENT AND HUMAN SETTLEMENTS	15%	70%	15%		
<u>Subject area 8.1:</u> Status of sustainable development in the region					
(a) <u>Organization and substantive servicing of meetings of experts</u>					
Meeting of experts to consider the main conclusions of the status report on sustainable development in Latin America and the Caribbean.	X			4	
(b) <u>Non-recurrent publications</u>					
(i) A status report on sustainable development in Latin America and the Caribbean.	X			8	
(ii) A study on experiences in the application of methodologies for the processing and use of information in decision-making with environmental impact within the area of public policies. Special attention will be paid to elements such as indicators and environmental accounts and statistics, among others.		X		12	
(iii) A study on the impact of production and consumption patterns on the resource base and ecosystems which support them.		X	x	6	

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
SUBPROGRAMME 8: ENVIRONMENT AND HUMAN SETTLEMENTS	15%	70%	15%		
<u>Subject area 8.1:</u> Status of sustainable development in the region (continued)					
<p>(c) <u>Technical material</u></p> <p>Updating and improving the database on indicators and parameters for measuring and assessing the status of sustainable development in Latin America and the Caribbean.</p>	X	x		12	
<p>(d) <u>Operational activities</u></p> <p><u>Advisory services</u></p> <p>Provision of technical cooperation to countries that request it in environmental accounting methodologies and the development of environmental indicators (XB).</p>	X	x		4	3

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
SUBPROGRAMME 8: ENVIRONMENT AND HUMAN SETTLEMENTS	15%	70%	15%		
<u>Subject area 8.2:</u> Environmental components and impact of public policies and international and regional agreements					
(a) <u>Organization and substantive servicing of meetings of experts</u>					
(i) Meeting of experts to consider issues relating to methodologies for calculating public spending for environmental protection.	x	X		4	
(ii) Meeting of experts to consider the incorporation of the environmental dimension in the sphere of action of the judiciary in countries of the region.			X	6	
(b) <u>Non-recurrent publications</u>					
(i) A study on the recent development of environmental policies in countries of the region. Special attention will be paid to changes in legislation and environmental institutions.		X		6	
(ii) A report on current legislation and the mechanisms for regulation of urban land holdings in selected countries of the region.		X		6	
(iii) A study on methodologies for calculating public spending on environmental protection.		X		8	

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
SUBPROGRAMME 8: ENVIRONMENT AND HUMAN SETTLEMENTS	15%	70%	15%		
<u>Subject area 8.2:</u> Environmental components and impact of public policies and international and regional agreements (continued)					
(b) <u>Non-recurrent publications</u> (continued)					
iv) A study on environmental clauses contained in agreements on integration and free trade and their impact on legislation and institutions in countries of the region.		X		6	
(v) A study on the economic effects of fulfilment of the commitments made by countries of the region within the framework of Agenda 21 and other international environmental agreements.	X	x		8	
(c) <u>Technical material</u>					
Updating and improving the database on the development of environmental and land use policies in countries of the region.		X		5	

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
SUBPROGRAMME 8: ENVIRONMENT AND HUMAN SETTLEMENTS	15%	70%	15%		
<u>Subject area 8.2:</u> Environmental components and impact of public policies and international and regional agreements (continued)					
(d) <u>Operational activities</u>					
(i) <u>Advisory services</u>					
Provision of technical cooperation to countries of the region that request it in the development of mechanisms for following up on compliance with international environmental agreements and assessing their impact on public administrative practices and procedures at the national and local levels (XB).	X	x		3	
(ii) <u>Group training</u>					
A regional course on environmental management is envisaged for the biennium (XB).		X		2	4

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
SUBPROGRAMME 8: ENVIRONMENT AND HUMAN SETTLEMENTS	15%	70%	15%		
<u>Subject area 8.3: Economics and the environment</u>					
(a) <u>Organization and substantive servicing of meetings of experts</u>					
Meeting of experts to consider priority issues for countries of the region relating to trade and the environment, in the light of trends that may emerge from multilateral negotiations of greater significance.		X		3	
(b) <u>Non-recurrent publications</u>					
(i) A study on the use of economic instruments in environmental management in selected economic sectors in countries of the region.	X			3	3
(ii) A study on environmental externalities caused by incomplete markets or policy failures and the options for putting into practice the necessary corrections.		X	x	4	
(iii) A study on the environmental impact of the productive structure resulting from the development strategy directed towards external markets in countries of the region.	X	x		8	
(iv) A study on environmental clauses in integration agreements already in force or under negotiation to which countries of the region are party.		X	x	4	

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
SUBPROGRAMME 8: ENVIRONMENT AND HUMAN SETTLEMENTS	15%	70%	15%		
<u>Subject area 8.3: Economics and the environment (continued)</u>					
(c) <u>Technical material</u> Updating and perfecting the database on economics and the environment.		X		4	
(d) <u>Operational activities</u> <u>Advisory services</u> Provision of technical cooperation services to countries of the region that request them on issues relating to the introduction of cleaner production technologies; facilitating public/private initiatives for environmental management; implementing economic instruments in environmental management; the development of innovative schemes for environmental management at the national, regional and local levels and strengthening the bargaining power of countries on environmental issues in regional and multilateral forums (XB).	X	x		3	3
(e) <u>Intermediate activities</u>					

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
SUBPROGRAMME 8: ENVIRONMENT AND HUMAN SETTLEMENTS	15%	70%	15%		
Substantive support to the ad-hoc group of Latin American and Caribbean experts on climate change and the clean development mechanism (CDM).		X		3	

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
SUBPROGRAMME 8: ENVIRONMENT AND HUMAN SETTLEMENTS	15%	70%	15%		
<u>Subject area 8.5:</u> Social equity and environment					
(a) <u>Non-recurrent publications</u>					
(i) A study on the relationship between institution-building, decentralization and the environment.			X	4	
(ii) A study on the distribution of benefits and costs of environmental policies among different social groups.	X	x		8	
(b) <u>Operational activities</u>					
<u>Advisory services</u>					
Provision of technical cooperation to countries that request it with respect to the participation of civil society in matters relating to the environment, in particular, the inclusion of criteria of sustainability in the citizenship agenda (XB).		X		4	3

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 9: NATURAL RESOURCES AND INFRASTRUCTURE					
<p><u>Subject area 9.1:</u> Participation and regulation of the private sector in the provision of public services</p> <p>(a) <u>Organization and substantive servicing of meetings of experts</u></p> <p>(i) Meetings of experts to examine the experiences and advances in regulation of water-related public services.</p> <p>(ii) Meeting of experts to analyse aspects of pricing for use of infrastructure, project financing and the modal and spatial distribution of transport traffic.</p> <p>(b) <u>Non-recurrent publications</u></p> <p>(i) A study on the regulation of water-related public services in selected countries of the region.</p> <p>(ii) A study on the regulation of the energy industry in selected countries in the region, with special attention to the identification and analysis of problems facing regulatory bodies.</p>					
		X	x	2	1
		X		3	
	X			2	8
		X		6	4

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 9: NATURAL RESOURCES AND INFRASTRUCTURE					
<u>Subject area 9.2:</u> Sustainable management of land use, natural resources and related economic sectors (a) <u>Organization and substantive servicing of meetings of experts</u> (i) Meeting of experts to examine proposals aimed at incorporating climate vulnerability criteria in policies for the integrated management of coastal areas. (ii) Meeting of experts to study the performance of water authorities in river basins. (b) <u>Non-recurrent publications</u> (i) A study on the effects of the evolution of the energy sector on sustainable development, in its economic, social and environmental components. (ii) A study on river basin authorities and management mechanism for multiple uses of water. (iii) A study on the impact of the integrated management of river basins on the control of marine pollution from land-based sources.	X			4	3
		X		2	1
	X	x		3	
		X		4	
	X		x	9	2

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 9: NATURAL RESOURCES AND INFRASTRUCTURE					
<p><u>Subject area 9.2:</u> Sustainable management of land use, natural resources and related economic sectors (continued)</p> <p>(b) <u>Non-recurrent publications</u> (continued)</p> <p>(iv) A study on procedures and mechanisms for the management and development of small-scale mining in Latin America.</p> <p>(v) A study on the problems posed by energy development in rural areas and among the most vulnerable social groups (XB).</p> <p>(c) <u>Material and information services</u></p> <p>(i) Newsletter of the Network for Cooperation in Integrated Water Resources Management for Sustainable Development in Latin America and the Caribbean (four issues during the biennium).</p> <p>(ii) Newsletter on waterways and lakes shared between countries (one in each year of the biennium).</p>		x	X	4	
	X	x		5	6
		X		3	
			X		2

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 9: NATURAL RESOURCES AND INFRASTRUCTURE					
<u>Subject area 9.2:</u> Sustainable management of land use, natural resources and related economic sectors (continued)					
(d) <u>Operational activities</u>					
(i) <u>Advisory services</u>					
Provision of technical cooperation to countries that request it in the formulation, implementation or revision of legislation and adoption of policies, programmes and plans for the sustainable management of natural resources and infrastructure (XB).					
x					
X					
8					
6					
(ii) <u>Group training</u>					
Cooperation with government bodies, universities and regional and subregional organizations upon request to assist with training in the management of multiple uses of water and regulation of water-related public utility companies (XB).					
X					
9					
4					

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 9: NATURAL RESOURCES AND INFRASTRUCTURE					
<p><u>Subject area 9.5:</u> Natural resources and infrastructure in relation to linkages with the global economy and regional integration</p> <p>(a) <u>Organization and substantive servicing of meetings of experts</u></p> <p>(i) Meetings of experts to examine issues relating to the transport of persons and goods between countries belonging to the same subregional integration group.</p> <p>(ii) Meeting of experts to examine shipping and port policy in the Caribbean subregion and its contribution to socio-economic development of countries.</p> <p>(iii) Meeting of experts to analyse the competitiveness of ports and shipping in countries of the region.</p> <p>(b) <u>Recurrent publications</u></p> <p><u>FAL Bulletin</u>, a bimonthly publication on the facilitation of trade and transport in Latin America and the Caribbean.</p>					
		x	X	4	
		X		5	
			X	5	
		X		3	

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 10: STATISTICS AND ECONOMIC PROJECTIONS					
<u>Subject area 10.3:</u> Technical cooperation with member States and regional statistical bodies					
(a) <u>Servicing of intergovernmental meetings</u> Statistical Conference of the Americas. This activity includes the coordination and monitoring of technical cooperation agreements in different areas and the preparation of relevant documentation.	X			5	
(b) <u>Organization and substantive servicing of meetings of experts</u> Meeting of experts to consider the regional system of short-term economic data and expansion of the subject areas covered.	X	x		2	
(c) <u>Operational activities</u> <u>Advisory services</u> Provision of technical cooperation to member States and statistical bodies that request it in the organization of economic and other statistics, national accounts, in techniques for the electronic dissemination of statistical data and in the design of projection models and methodologies for use in the formulation of development policies and strategies (XB).	X			8	8

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 11: SUBREGIONAL ACTIVITIES IN MEXICO AND CENTRAL AMERICA					
<u>Subject area 11.2:</u> Labour markets, gender and social equity					
(a) <u>Organization and substantive servicing of meetings of experts</u>					
Meeting of experts to examine issues relating to investment in human capital and the effect of such an approach on vulnerable social groups.	X	x		4	
(b) <u>Non-recurrent publications</u>					
(i) A study on investment geared to increasing human capital and the effect of such an approach on vulnerable social groups.	X			10	
(ii) A study on decentralization of social spending and social equity in selected countries of the subregion.		X		10	
(iii) A study on the effects of globalization on factors that affect poverty alleviation, such as employment, migrant flows and family remittances in selected countries of the subregion (XB).		X		8	8
(iv) A study on public policy geared to the promotion of employment for women in selected countries of the subregion.		X		10	

SUBPROGRAMMES/ SUBJECT AREAS/ ACTIVITIES	RELATIVE PRIORITY			Estimated funding (expressed in work/months)	
	A	B	C	RB	XB
	15%	70%	15%		
SUBPROGRAMME 11: SUBREGIONAL ACTIVITIES IN MEXICO AND CENTRAL AMERICA					
<u>Subject area 11.5:</u> Industrial competitiveness and technical progress					
(a) <u>Organization and substantive servicing of meetings of experts</u>					
Meeting of experts to consider the competitiveness of the manufacturing industry in the countries of the subregion, in the context of the development of a hemispheric free trade area.		X		3	
(b) <u>Non-recurrent publications</u>					
(i) A case study to determine the potential for industrial development through the promotion of clusters and the effects of scientific-technological policies on the industrial sector of the subregion.	x	X		11	
(ii) A study on the competitive development of small and medium-sized businesses in countries of the subregion.		X	x	12	
(iii) Two reports on recent developments in the manufacturing industry in countries of the subregion (one in each year of the biennium).		X (2)		8	
(iv) A study on the effects of globalization in Central America, with emphasis on the main trends in productive integration and land use in the subregion (XB).			X	5	6