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**PROPOSED DRAFT PROGRAMME OF WORK OF THE ECLAC
SUBREGIONAL HEADQUARTERS FOR THE CARIBBEAN**

SUBPROGRAMME 12: SUBREGIONAL ACTIVITIES IN THE CARIBBEAN

Biennial Programme Plan

Biennium 2006-2007

SUBPROGRAMME 12: SUBREGIONAL ACTIVITIES IN THE CARIBBEAN

Presentation

This subprogramme is the responsibility of the Economic Commission for Latin America and the Caribbean (ECLAC) Subregional Headquarters for the Caribbean, which also serves as the secretariat for the Caribbean Development and Cooperation Committee (CDCC). This office will continue to provide technical support to the governments of the subregion to facilitate public policy-making and decision-making for confronting the main challenges posed by sustainable development in the economic and social spheres.

During the 2006-2007 biennium, the ECLAC Subregional Headquarters for the Caribbean will continue to focus its attention on the analysis of issues of special relevance to economic and social development in the subregion. In this context, the subprogramme will: (i) Encourage member countries to adopt programmes, policies and projects which promote the sustainable development of the Caribbean Small Island Developing States; (ii) Provide an increasingly modern and efficient information service to the member countries of the CDCC, with a view to strengthening their capacity to bridge the digital divide and bring the goal of a Caribbean Information society closer to realization; (iii) Deepen the understanding and to increase the recognition of the interrelationships between population and development in the overall sustainable development process and (iv) Strengthen capacity for addressing the reduction of the vulnerability of Caribbean populations to increasing poverty in its multi-dimensional nature.

Bearing in mind the set of objectives, the secretariat aims to strengthen the information infrastructure programmes, within the subregion, aimed deepening of the CARICOM Single Market and Economy process, which then would lend itself to the development of a Caribbean Information Society. It is expected that success in this area would greatly facilitate the mobilization of financial resources to sustain development in the productive and service sectors within the subregion. In addition, there is the increased recognition of the role of water in the development process is becoming and adoption of the Integrated Water Resources Management (IWRM) methodology for water resource management in the subregion. In conjunction with these activities, the secretariat would have to increase its capacity to assist in the development of social policy frameworks aimed at addressing the socio - economic development issues. In this regard, more attention would have to be given to the interrelationships between population issues focusing on the measurability of social vulnerability. As a result of these initiatives, there would be the need for an explicit integration of sustainable development into national planning and general policy making in subregion.

A new subject area related to tourism has been added to address the growing interest in strengthening the tourism sector in most Caribbean countries. In recent years concerns have been raised that the sector is becoming less competitive and that the subregion is losing market share yet it remains as one of the more important income-earning activities in the Caribbean subregion. The secretariat would focus on issues such as the impacts of hemispheric integration.

It should be noted that for the first time in this forum, the draft biennial programme plan is presented to delegations of member States for their consideration incorporating the logical framework approach. The intention is to facilitate the timely translation of the draft plan into a biennial programme budget as part of ECLAC's overall budget preparation exercise by the end of the current year. It should be kept in mind that the General Assembly of the United Nations has adopted the logical framework methodology to further advance and deepen the implementation of results-based budgeting and management practices as part of the reform drive in the organization.

Proposed strategic framework for the biennium 2006-2007

Biennial programme plan

Objective

The objective of this subprogramme is to achieve dynamic, sustainable and equitable economic and social development, together with improving the Caribbean's linkages with the global economy and consolidating its integration to enable the subregion to fulfil the goals set forth in the Millennium Declaration.

Strategy

Substantive responsibility for this subprogramme rests with the ECLAC Subregional Headquarters for the Caribbean. The strategy will aim at promoting cooperation among member States of the subregion and strengthening their capacity to formulate policies and strategies conducive to attaining the objective. The strategy will thus centre on carrying out applied research related to the particular development challenges and policy options facing the Caribbean countries through the preparation and dissemination of analytical documents and technical reports. In this regard, the focus will be on multisectoral and interdisciplinary analysis, data processing and systematization and the preparation of relevant economic and social statistics and indicators. This will allow the subprogramme to continue to monitor economic and social trends in the subregion, including progress towards the implementation of the Caribbean Single Market and Economy (CSME) and hemispheric integration. The subprogramme will also follow up the implementation of the relevant international commitments agreed upon by the countries of the subregion within the framework of international conferences and world summits sponsored by the United Nations, such as those related to the Sustainable Development of Small Island Developing States (SIDS), social development, gender equity and population and development, among others. In addition, the subprogramme will address issues of particular significance on the subregional agenda by providing advisory services, training and technical cooperation services to relevant stakeholders in member States, particularly policy makers, civil servants and specialized professional staff. The strategy will also incorporate promotion and advocacy components and the organization of specialized forums to share experiences, best practices and lessons learned with a view to fostering analytical and policy-oriented dialogue in the subregion. The strategy is intended to balance the dissemination of the substantive output and regional perspectives

generated by the ECLAC system as a whole with a focus on the subregional dimension and a consideration of the unique needs and concerns of Caribbean countries.

**EXPECTED ACCOMPLISHMENTS AND INDICATORS OF ACHIEVEMENTS
BIENNIUM 2006-2007**

Expected accomplishments	Indicators of achievement
(1) Improved knowledge of Member States to formulate and implement social policies and programmes integrating gender analysis at the formulation, implementation and evaluation phases	(1.1) Number of public administrative staff trained in the use of the Social Statistics Database and the Social Vulnerability Index (SVI) for formulating evidence-based social policy for Caribbean Small Island Developing States
	(1.2) Increased number of policies and programmes using gender mainstreaming methodology formulated by member countries in the subregion receiving technical cooperation services from ECLAC in terms of analytical inputs and policy advice
(2) Increased awareness of the new concepts of development and the new regional and global structures and their potential impact on the sustainable development process for the small island developing States in the subregion	(2) Number of Government policy changes influenced by analytical inputs and policy advice provided by ECLAC to Caribbean countries receiving technical cooperation services..
(3) Strengthened technical capacities in the Caribbean countries for implementing the new trade-related commitments and for deriving benefit from new market-access opportunities in the context of integration schemes.	(3) Number of strategies designed to improve linkages with the global markets by beneficiaries of policy advice and training activities rendered by the subprogramme.

1. Activities

Subject area 12.1: Macroeconomic policies and economic development

a) Organization and substantive servicing of meetings of experts

A meeting of experts to review the fiscal impact of trade liberalisation on Caribbean economies. (High correlation to Expected Accomplishments 2 and 3)

b) Periodic publications

Two reports on economic trends in the countries of the subregion (one for each year of the biennium). (High correlation to Expected Accomplishments 2 and 3)

c) Non-periodic publications

i) A study to analyze the factors that influence capital market development in the subregion. (High correlation to Expected Accomplishments 2 and 3)

ii) A study to analyze the fiscal impact of trade liberalization in the economies of the subregion. (High correlation to Expected Accomplishments 2 and 3)

iii) A study to analyze the relationships between debt accumulation and economic growth in the Caribbean. (Low correlation to Expected Accomplishments 2)

iv) A study on the evolution of tax reform in the Caribbean. (Medium correlation to Expected Accomplishments 2)

d) Technical material

Contributions to the statistical summary and the analysis of the Preliminary Overview of the Economies of Latin America and the Caribbean, editions 2004 and 2005. Notes on the economy of the countries of the subregion. (High correlation to Expected Accomplishments 2 and 3)

e) Operational activities

i) Advisory services

Provision of advisory services to countries of the subregion upon request, with respect to the impact of world economic trends on policies adopted at the national and subregional levels, and changes in macroeconomic policies and economic performance in the subregion. (Medium correlation to Expected Accomplishments 2 and 3)

ii) Implementation of technical co-operation projects

A project to examine the development of specific services sub-sectors which are essential to national economies. (Low correlation to Expected Accomplishment 2 above)

The execution of operational activities is subject to the availability of extra budgetary resources.

Subject area 12.2: Linkages with the international economy, integration and cooperation

a) **Organization and substantive servicing of intergovernmental meetings**

i) One CDCC session, involving the preparation of reports and the relevant substantive documentation. (High correlation to all Expected Accomplishments)

ii) One meeting of the CDCC Monitoring Committee (High correlation to all Expected Accomplishments)

b) **Non-periodic publications**

i) A study on the implications of trade liberalisation for trade performance and competitiveness in the Caribbean. (High correlation to Expected Accomplishment 3)

ii) A study on the impact of hemispheric integration and new trade arrangements such as European Partnership Agreements on Caribbean integration. (High correlation to Expected Accomplishment 3)

iii) A study on the prospects for tourism based Caribbean economies. (Low correlation to Expected Accomplishment 2)

iv) A study on intra-CDCC trade and investment within the new trade environment. (Medium correlation to Expected Accomplishment 3)

c) **Information materials and services**

Publication of the quarterly bulletin UN Focus on the Caribbean covering activities carried out by the Subregional Headquarters in the Caribbean (English only) (Medium correlation to all Expected Accomplishments)

d) **Technical material**

Preparation and distribution of information notes on selected trade issues of relevance to CDCC Member States in the context of current and future negotiations (Medium correlation to Expected Accomplishments 2 and 3)

e) **Operational activities**

i) **Advisory services**

Provision of advisory services to countries of the region upon request on issues relating to trade, investment, integration and subregional cooperation. (Medium correlation to all Expected Accomplishments)

ii) Group training

Organization of seminars and workshops, at the request of CDCC member States, on various aspects of hemispheric and international trade in the context of advances towards hemispheric integration and the new international trade regulations. (High correlation to Expected Accomplishments 2 and 3)

f) Implementation of technical cooperation projects

A project to examine the Prospects for Agricultural Development in Light of Further Liberalisation under the WTO. (Low correlation to Expected Accomplishment 3)

g) Intermediate activities

Preparation of studies and information papers on issues relating to trade in the context of advances with respect to hemispheric integration and new international trade regulations. (Medium correlation to Expected Accomplishments 2 and 3)

The execution of operational activities is subject to the availability of extra budgetary resources

Subject area 12.3: Statistics and information management for development

The activities listed under this Subject Area are anticipated to have a medium correlation to all Expected Accomplishments)

a) Organization and substantive servicing of meetings of experts

i) A meeting of senior statisticians and specialized personnel in data-producing government agencies to discuss and implement the ownership and sharing of information.

ii) A meeting of information specialists to examine the new challenges for the Caribbean in this field of expertise.

b) Periodic publications

Selected Statistical Indicators of Caribbean Countries (two issues in the biennium and electronic publication of material).

c) Non-periodic publications

i) Major Statistical Publications – Abstracts (one issue)

Caribbean.

ii) A study on the information structure of the services sectors in the

iii) Status reports on the development of the Caribbean Information Society.

d) Information materials and services

Bi-monthly electronic publication of the Current Awareness Bulletin.

e) Technical material

i) Update of the searchable online database of economic statistics.

ii) Full text database of substantive Caribbean Development documents disseminated via the Caribbean Digital Library.

f) Operational activities

i) Advisory services

Provision of advisory services to countries of the subregion upon request on information management and the organization of statistical services.

ii) Group training

i) Three subregional training sessions for public sector officials in the use of the online database of economic statistics.

ii) Organization and implementation of a data management workshop for public and private sector officials

g) Intermediate activities

Statistical support for activities and projects executed by the subprogramme and supply of inputs for activities conducted at ECLAC Headquarters in Santiago.

The execution of operational activities is subject to the availability of extrabudgetary resources

Subject area 12.4: Sustainable development in the Caribbean

a) **Organization and substantive servicing of meetings of experts**

A meeting of experts to consider sustainable development from the human rights perspective and the challenges derived for the Caribbean Small Island Developing States. (Medium correlation to Expected Accomplishment 2)

b) **Organization and substantive servicing of meetings of experts**

A meeting of experts to consider the implications of hemispheric integration for tourism policies and tourism incentive legislation (Low correlation to Expected Accomplishment 2)

b) **Non-periodic publications**

i) A study on sustainable development from the human rights perspective: Challenges for Caribbean SIDS. (Medium correlation to Expected Accomplishment 2)

ii) A case study on renewable energy and sustainable development in Caribbean SIDS. (Low correlation to Expected Accomplishment 2)

iii) A study on the challenge of subregional cooperation towards sustainable development in the Caribbean with focus on the Programme of Action for the Sustainable Development of Small Island Developing States. (High correlation to Expected Accomplishments 2 and 3)

iv) A study of the implications of hemispheric integration on tourism policies in the Caribbean. (Medium correlation to Expected Accomplishment 2)

v) A study on legislation to incentive tourism in selected Caribbean countries. (Low correlation to Expected Accomplishment 2)

vi) A study on the status of marine based tourism after the implementation of recommendations included in the national yachting reports. (High correlation to Expected Accomplishment 2)

c) **Information materials and services**

Distribution of information and press releases to advise of developments related to the sustainable development of Caribbean SIDS. (Low correlation to Expected Accomplishment 2)

d) Technical material

Improvement and update of the Small Island Developing States and Caribbean Sustainable Development databases. (Medium correlation to Expected Accomplishment 2).

e) Operational activitiesAdvisory services

Provision of advisory services to countries of the subregion upon request on issues relating to the new phases of the implementation of the Programme of Action for the Sustainable Development of Small Island Developing States, including the formulation of national development strategies, the conceptualization of approaches applicable to problem areas and the formulation of project proposals. These services can also encompass topics such as the economic, social and environmental impact of natural disasters that affect the Caribbean subregion. (High correlation to all Expected Accomplishments)

f) Intermediate activities

i) Organization and convening of technical meetings of Caribbean SIDS
Convening of joint meetings of Caribbean SIDS with the Agencies of the Inter-Agency Collaborative Group (IACG) which accept responsibility, within the scope of their respective mandates, for the implementation of specific aspects of sustainable development across the subregion in support of Caribbean SIDS; (Low correlation to Expected Accomplishment 2)

ii) Convening of separate meetings of the IACG, as appropriate. (Low correlation to Expected Accomplishment 2)

The execution of operational activities is subject to the availability of extra budgetary resources.

Subject area 12.5: Science and technology for developmenta) Organization and substantive servicing of intergovernmental meetings

A subregional ministerial level meeting of Caribbean authorities with responsibility for water resources management. (High correlation to Expected Accomplishment 2)

b) Non-periodic publications

i) A study to assess the capability of national institutions in adapting to the principles of the IWRM. (Medium correlation to Expected Accomplishment 2)

ii) A study on water profiles for selected Caribbean countries, using the IWRM techniques. (Low correlation to Expected Accomplishment 2)

iii) A study to review the capacity among identified water resource management agencies of Member States in the implementation of the IWRM methodology. (Low correlation to Expected Accomplishment 2)

c) Information materials and services

Quarterly publication of the information bulletin Info Bits, which reports on scientific and technological news in the Caribbean. (Low correlation to accomplishment 2).

d) Technical material

i) Development and preparation of educational and training material on water resources management in conjunction with the Caribbean Water Partnership to be used at the primary, secondary and tertiary level educational institutions and by the public in general. (Medium correlation to Expected Accomplishment 2)

ii) Organization and carrying out of a graduate course in IWRM methodology for water engineers, agriculture specialists and natural resource management students, in conjunction with the University of the West Indies (UWI) and other tertiary level institutions. (Low correlation to Expected Accomplishment 2).

e) Operational activities

i) Advisory services

Provision of technical cooperation to countries in the subregion upon request in areas relating to the contribution of science and technology to sustainable development in the Caribbean. (Medium correlation to Expected Accomplishment 2)

ii) Group training

Organization and carrying out of four (4) workshops on the tools of IWRM for stakeholders, especially officers of water resources management institutions and agencies, agriculture specialists, sustainable development personnel and staff from selected non-governmental agencies (Medium correlation to Expected Accomplishment 2)

The execution of operational activities is subject to the availability of extrabudgetary resources.

Subject area 12.6: Social development in the Caribbean

All activities undertaken under this subprogramme have a high correlation to Expected Accomplishment 1.

a) Organization and substantive servicing of intergovernmental meetings

Two Subregional intergovernmental meetings to follow-up on the implementation of global commitments reached at the United Nations Global Conferences (ICPD, FWCW, WSSD and Millennium Summit) convened in the 1990s.

b) Organization and substantive servicing of meetings of experts

i) A meeting of experts to examine the interrelationships between population and socio-economic development in the Caribbean subregion.

ii) A meeting of experts to consider gender equality issues.

iii) A meeting of experts to examine social policies and programmes to address the needs of the most vulnerable population segments in the Caribbean

iv) A meeting of experts to elaborate on the collection, dissemination and use of social statistics for evidence based social policy formulation

v) A meeting of experts to further discuss the application of the social vulnerability index to assess social vulnerability in the sub-region.

c) Periodic publications

Two reports on the social trends of countries in the subregion (one for each year of the biennium)

d) Non-periodic publications

i) Study on causes and consequences of the brain-drain in the subregion

ii) Study on movement of people as a consequent of CARICOM Single Market and Economy (CSME)

iii) A study to analyze changes in the population structure of Caribbean with special attention to issues relating to ageing.

iv) A study to analyze changes in gender relations in the subregion

- v) A study to review gender policies in the subregion
- vi) A study on the outcomes of social policy frameworks in the subregion.
- vii) A study on poverty reduction initiatives in selected countries of the subregion

- viii) A study on social vulnerability of Caribbean SIDS

c) Information materials and services

- i) Population and Development Newsletter (4 issues)
- ii) Gender Dialogue Bulletin (2 issues per year)

d) Technical material

- i) Updating and improvement of the bibliographic database on Women and Development in the Caribbean to include information on gender equity

- ii) Updating and maintenance of the electronic socio-demographic and the social statistical databases for the subregion

e) Operational activities

- i) Advisory Services

Provision of advisory services to countries of the subregion upon request in the areas of population and development, gender equity, social policies and social vulnerability

- ii) Group training

Organization and carrying out of seminars and workshops, at the request of member States of the subregion, on various aspects of social development with specific reference to the movement of people, gender equity, social policy development and strengthening social statistical capacity and measurement of social vulnerability

- f) Implementation of technical co-operation projects

Implementation of a project to strengthen capacities in the Caribbean in relation to integrated planning from a social perspective and the use of the Social Vulnerability Index

g) Intermediate activities

Preparation of studies and information papers on issues relating to the changing social structures in the Caribbean countries as a result of globalization, hemispheric integration, and

The execution of operational activities is subject to the availability of extra budgetary resources.

2. Inter-agency cooperation and liaison

The activities under this subprogramme will be conducted in close collaboration with other organizations and programmes of the United Nations system and with intergovernmental agencies and international non-governmental organizations with interests in the subregion. Such collaboration will include the organization of periodic consultative meetings.

With respect to economic development, linkages with the global economy and regional integration and cooperation, meetings will be held with the secretariats of the Organisation of Eastern Caribbean States (OECS), the Caribbean Community (CARICOM), the Latin American Economic System (SELA) and the Association of Caribbean States (ACS), and with the central banks of member countries of the subregion.

In the area of application of science and technology to development, activities will be carried out in close collaboration with the CARICOM and OECS secretariats and with the Technology and Energy Office of the Caribbean Development Bank (CDB). Working relations will also be maintained with the United Nations Educational, Scientific and Cultural Organization (UNESCO), the United Nations Development Programme (UNDP), the Centre for Science and Technology for Development (CSTD), other United Nations bodies and other international organizations, as appropriate; the subregional secretariat will also maintain close ties with relevant national agencies.

In the area of statistical services and information management for development, consultations will be held and close collaboration maintained with the OECS and CARICOM secretariats and national statistical offices of member States.

Activities relating to sustainable development in the subregion will be conducted in a coordinated way and in collaboration with the United Nations Environment Programme (UNEP), UNDP and other United Nations bodies, as well as with the CARICOM and OECS secretariats and CDB.

In the area of social development, the subregional headquarters will collaborate with intergovernmental and non-governmental organizations concerned with gender issues and issues relating to population and development, in particular with, the United Nations Population Fund (UNFPA), the United Nations Development Fund for Women (UNIFEM), UNDP and the International Labour Organization (ILO).

3. Users and anticipated uses of outputs

The main users of the outputs of this subprogramme will be government authorities and officials responsible for economic and social affairs and for the formulation and execution of policies, programmes and projects in the above-mentioned fields as well as international, regional and subregional organizations concerned with integration and cooperation. The outputs may be used in formulating proposals and as reference material for users in their areas of competence.

Other important users will include various public- and private-sector organizations, including business, labour and professional associations, universities and other academic institutions, applied research institutes and centres for the development and diffusion of technology.

Users will receive documents, publications and materials and information services through traditional means as well as through the most up-to-date electronic media, including the full range of options provided by the Internet technologies. Other forms of contact will include technical cooperation activities, periodic consultation.



