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**ECLAC PROGRAMME PERFORMANCE REPORT
FOR THE BIENNIUM 1998-1999**

Note by the secretariat

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INTERNATIONAL LABOUR ORGANIZATION

Geneva, 1950

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REPORT OF THE COMMITTEE OF EXPERTS ON THE
MIDDLE EAST

1949-1950

This report on ECLAC programme performance in the biennium 1998-1999 includes two synoptic tables showing the results achieved, measured in terms of final outputs. The first concerns substantive activities (technical publications, meetings of experts and intergovernmental meetings); the second covers operational or technical cooperation activities (missions, courses, seminars and projects).

Table 1 shows that the average overall implementation rate was 92%. Only 6% of the total number of planned outputs could not be completed; this latter percentage represents activities that were discontinued for any of various reasons, the main one being that they were no longer relevant due to unforeseen changes in the region and the specific needs of final users.

This creditable performance ratio is attributable to the timely implementation of measures designed to boost efficiency as a means of mitigating the impact of the reduction in the budget, in the case of activities funded with extrabudgetary resources, and to the great efforts made to raise productivity and to balance the implementation of activities with the resources available.

With respect to substantive activities, only 2% of the total number of activities programmed for the 1998-1999 biennium could not be completed and had to be carried over into 2000-2001. The majority of these outputs have reached the editing and publication stage.

A 91.5% implementation rate was achieved in the case of operational activities (see table 2), most of which were financed with extrabudgetary resources.

The columns in tables 1 and 2 have condensed headings which are explained below:

Table 1

Programmed: Outputs that appear in the proposed programme budget for the biennium 1998-1999,¹ including those financed with extrabudgetary resources.

Implemented: Outputs completed during the biennium in accordance with the proposed programme budget.

Modified: Outputs which were completed during the 1998-1999 biennium but which differed substantially in nature or scope from the activity outline contained in the proposed programme budget for that period.

Because the ECLAC programme of work is approved two years in advance, certain outputs have to be modified to meet the requirements and to reflect the priorities specified by the Ad Hoc Working Group established pursuant to resolution 553(XXVII), whose mandate was renewed by the Commission in its resolution 565(XXVII) on the reform of the United Nations and its impact on ECLAC, adopted at the twenty-seventh session of the Commission (Aruba, May 1998).

¹ *Official Records of the General Assembly, fiftieth session, supplement No. 6, (A/52/6/Rev.1).*

Postponed: Outputs planned for completion and delivery to final users during the biennium 1998-1999 but which, even if they had already been started, had to be carried over into the following biennium. Most of these outputs were publications in the process of being printed or published.

Eliminated: Outputs on which work was not started or was discontinued before completion and for which there are no plans for recommencing the work at a later date. These outputs were eliminated pursuant either to a legislative decision or to a decision by the officer in charge of the programme in question.

Percentage completed: The percentage of the programme described in the budget for the biennium 1998-1999 that was implemented. This ratio is represented by the formula $(2/1 \times 100)$, i.e., the number of outputs completed as planned expressed as a percentage of the total number of outputs provided for in the programme budget.

Table 2

This table covers the operational activities that were carried out. Since these activities were financed mainly with extrabudgetary resources, their implementation was subject to the availability of such funding. The column headings in this table are as follows:

Requests received: The number of requests for technical assistance received from ECLAC member countries during the biennium 1998-1999.

Requests executed: The number of cases in which ECLAC responded to requests for technical assistance.

Courses organized: The number of training courses organized by the secretariat during the biennium.

Participants: The number of people who attended courses conducted by ECLAC.

Under implementation: The number of projects implemented by ECLAC during the biennium.

Completed: The number of projects completed by ECLAC during the biennium.

Table 1

ECONOMIC COMMISSION FOR LATIN AMERICA AND THE CARIBBEAN: SUBSTANTIVE ACTIVITIES
 Summary analysis of programme performance at the output level of subprogrammes listed in the
 proposed programme budget for the biennium 1998-1999

SUBPROGRAMMES	NUMBER OF OUTPUTS							Percentage completed
	Programmed	Implemented	Modified	Postponed	Eliminated	Changes with respect to programmed commitments		
1. Linkages with the global economy, competitiveness and production specialization	49	47		2				96%
2. Integration, open regionalism and regional cooperation	18	17			1			94%
3. Productive, technological and entrepreneurial development	37	37						100%
4. Macroeconomic equilibria, investment and financing	16	14			2			87%
5. Social development and social equity	39	38	1					97%
6. Administrative management	30	28		1	1			93%
7. Environmental and land resource sustainability	34	31		2	1			93%
8. Population and development	33	27			6			82%
9. Statistics and economic projections	33	31		1	1			94%
10. Subregional activities in Mexico and Central America	58	53		2	3			91%
11. Subregional activities in the Caribbean	86	75			11			81%
TOTAL	433	398	1	8	26			92%

Table 2

ECONOMIC COMMISSION FOR LATIN AMERICA AND THE CARIBBEAN: OPERATIONAL ACTIVITIES

Summary analysis of programme performance at the output level of subprogrammes listed in the proposed programme budget for the biennium 1998-1999
(*Extrabudgetary resources*)

SUBPROGRAMMES	TECHNICAL ASSISTANCE			TRAINING		TECHNICAL COOPERATION PROJECTS	
	Requests received	Requests executed	Response percentage	Courses organized	Participants	Under implementation	Completed
1. Linkages with the global economy, competitiveness and production specialization	1	1	100%			2	
2. Integration, open regionalism and regional cooperation	6	6	100%			2	
3. Productive, technological and entrepreneurial development	20	20	100%	8	152	9	1
4. Macroeconomic equilibria, investment and financing	36	34	94%	21	658	20	2
5. Social development and social equity	50	53	106%	22	1125	16	4
6. Administrative management	19	18	95%	11	307	1	
7. Environmental and land resource sustainability	91	70	77%	3	65	6	5
8. Population and development	55	55	100%	28	415	1	1
9. Statistics and economic projections	44	44	100%	8	212		
10. Subregional activities in Mexico and Central America	40	40	100%	13	123	7	4
11. Subregional activities in the Caribbean	101	83	82%			1	
TOTAL	463	424	91.5%	114	3057	64	17







